

BEFORE THE
STATE OF NEW YORK
PUBLIC SERVICE COMMISSION

In the Matter of
Consolidated Edison Company of New York, Inc.

Case 08-E-0539

September 2008

Prepared Testimony of:

Staff Electric Production Panel

Christine A. Carpio, Junior Engineer

Michael J. Rieder, Utility Engineer 3

Office of Electric, Gas, & Water
State of New York
Department of Public Service
Three Empire State Plaza
Albany, New York 12223-1350

1 Q. Please state your names, employer, and business
2 address.

3 A. Christine A. Carpio and Michael J. Rieder. We
4 are employed by the New York State Department of
5 Public Service (Department) and located at Three
6 Empire State Plaza, Albany, New York 12223.

7 Q Ms. Carpio, have you already discussed your
8 educational background, professional and
9 testimonial experience, and responsibilities?

10 A. Yes, I provided that information as of the Staff
11 Shared Services Panel testimony in this
12 proceeding.

13 Q. Mr. Rieder, have you already discussed your
14 educational background, professional and
15 testimonial experience, and responsibilities?

16 A. Yes, that information was in my individual
17 testimony in this proceeding.

18

19

Overview

20 Q. What is the purpose of the Staff Electric
21 Production Panel's (SEPP) testimony?

22 A. The purpose of this testimony is to address the
23 electric production capital programs and
24 operation and maintenance (O&M) expenditures for

1 Consolidated Edison Company of New York, Inc.
2 (Con Edison or the Company) as presented by its
3 Electric Production Panel (EPP). The Company's
4 EPP testifies concerning electric production
5 capital projects and programs for the calendar
6 years 2008 through 2012. It also presents O&M
7 expenses for the rate years ending March 31,
8 2009, 2010, 2011, and 2012. In this testimony,
9 we recommend adjustments that reduce the
10 Company's rate year plant in service levels by
11 \$5.428 million and reduce the Company's rate
12 year O&M expenses by \$1.667 million. While
13 Staff is addressing only a one year case in this
14 proceeding, we did review the Company's proposed
15 capital and O&M spending plans beyond the rate
16 year and will present our findings, including
17 our proposed plant levels for the rate years
18 ending March 31, 2011 and 2012, in this
19 testimony.

20 Q. Please describe how this testimony will be
21 presented.

22 A. We summarize our proposed adjustments to the
23 Company's forecasted electric production plant
24 accounts and our adjustments to the Company's

1 proposed O&M expense levels. We then describe
2 our review of the Company's electric production
3 capital and O&M programs and the adjustments we
4 are recommending for the Company's capital
5 programs. We also present our support of a cap
6 on net plant amounts and quarterly reporting of
7 project cost variances, as sponsored by Staff
8 witness Padula. Finally, we discuss our
9 recommended adjustments to the Company's
10 electric production O&M expenses.

11 Q. Please indicate if your analysis refers to, or
12 otherwise relies upon, any information produced
13 during the discovery phase of this proceeding.

14 A. Yes. We refer to, and have relied upon, two
15 responses to Staff Information Requests, which
16 we are sponsoring as Exhibit ___ (SEPP-1).

17

18 Summary of Adjustments

19 Q. Please summarize the impact your recommended
20 adjustments to the Company's electric production
21 capital budget will have on the amount of plant
22 used for ratemaking purposes in this case.

23 A. As discussed in more detail by the Staff
24 Infrastructure Investment Panel, we are not

1 proposing changes to the Company's electric
2 production capital budget. Rather, we are
3 recommending an adjustment to the amount of
4 electric production plant expected to be added
5 to the Company's plant accounts during the rate
6 year, thereby adjusting the amount of carrying
7 charges to be recovered from customers. Our
8 adjustments reflect the level of capital
9 additions the Company has justified in its
10 initial rate case presentation and during the
11 discovery phase of this proceeding and, thus,
12 the level of plant in service that is most
13 appropriate to use in setting rates. The rates
14 to be paid by customers will be set on, among
15 other items, the level of forecasted plant we
16 are recommending in this testimony. If Con
17 Edison adds plant at levels that exceed the
18 forecasted level rates are based upon, there are
19 no provisions for automatically adjusting rates
20 associated with that increased level of plant
21 until the Company's next rate proceeding.
22 However, as we will explain later in our
23 testimony and as proposed by the Staff
24 Infrastructure Investment Panel, Con Edison, in

1 its next rate proceeding, should be required by
2 the Commission to fully justify the need and
3 cost associated with all electric production
4 plant added to its plant accounts that exceeds
5 the rate year levels approved by the Commission
6 in this proceeding, thus protecting customers
7 from potential inappropriate overspending by the
8 Company.

9 Q. Please summarize the impact your recommended
10 adjustments will have on the level of plant used
11 for ratemaking purposes.

12 A. The Company proposes expenditures for electric
13 production capital projects in the amount of
14 \$39.7 million, \$39.7 million, \$35.8 million, and
15 \$39.3 million in 2009, 2010, 2011, and 2012,
16 respectively. Over the last few years, Con
17 Edison has spent over \$40 million per year on
18 electric production capital improvements and we
19 have no specific reason to believe the Company
20 cannot or should not continue to spend at its
21 proposed level. However, as we will explain in
22 greater detail later in this testimony, when we
23 questioned the timing and cost of the Company's
24 proposed programs the Company responded with

1 little evidence supporting the projections used
2 in developing its electric production capital
3 budget. The resulting capital budget appears to
4 be more of a wish list. On their face, each of
5 these projects and programs appears reasonable,
6 however, customers should not be expected to
7 fund projects that may not be completed or
8 projects that have little evidence supporting
9 the associated cost projections. As a result,
10 we recommend electric production capital program
11 adjustments to reduce the level of electric
12 production plant added to plant in service by
13 \$5.428 million in the rate year ending March 31,
14 2010. We provided our capital adjustment to
15 Staff Witness Randt. Ms. Randt incorporated the
16 adjustment into the Company's plant in service
17 forecast model to develop an average net plant
18 amount to be used for ratemaking purposes and
19 then provided the average net plant amount to
20 the Staff Accounting Panel. The Staff
21 Accounting Panel used the average net plant
22 amount to develop the Company's overall revenue
23 requirement.

24 Q. Please summarize the impact your recommended

1 adjustments to the Company's electric production
2 related O&M expenses will have on the Company's
3 revenue requirement.

4 A. The Company's proposed electric production O&M
5 program changes increase its O&M expenses by
6 \$3.1 million in the rate year ending March 31,
7 2010. The electric production O&M adjustments
8 recommended in this testimony reduce the
9 Company's proposed annual level of electric
10 production O&M expenses by \$1.667 million for
11 the rate year ending March 31, 2010.

12 Q. Please explain how the level of electric
13 production plant and O&M expenses are used for
14 ratemaking purposes.

15 A. As discussed in more detail by the Staff
16 Infrastructure Investment Panel, Con Edison
17 presents its capital budgets on a calendar year
18 basis, which reflects the level of spending it
19 expects to incur on capital projects during that
20 calendar year. The level of plant assumed for
21 ratemaking purposes is the average amount of net
22 plant in service expected to be included in the
23 Company's rate base during the rate year. The
24 amount of net plant forecasted is calculated by

1 taking the existing amount of plant in service
2 during the test year, per the Company's books,
3 adding the amount of plant that is expected to
4 be placed in service during each month of the
5 bridge period and rate year, and subtracting an
6 amount accruing for depreciation on that plant
7 during each month. The average of the monthly
8 net plant in service balances is the level that
9 is reflected in rate base. The Company is
10 allowed an opportunity to recover a return on
11 its investment in plant in service and recover,
12 via depreciation, this investment over the
13 useful life of the plant. The amount included
14 in rates to provide a return on the net cost of
15 the plant, the depreciation of the plant, and
16 property taxes related to the plant is often
17 called the carrying charges on the investment.
18 Regarding the level of O&M expenses used for
19 ratemaking purposes, we are setting rates based
20 on the forecast of costs proposed by Con Edison
21 and adjusted by us.

22

23

Extent of Staff's Review

24 Q. Please explain the review that you performed in

1 arriving at your adjustments.

2 A. We reviewed each electric production capital
3 program for which the Company budgeted
4 expenditures during the calendar years 2009,
5 2010, 2011, and 2012. Similarly, we reviewed
6 each O&M program proposed by the Company for the
7 rate years ending March 31, 2010, 2011, and
8 2012. Our review and evaluation of the capital
9 and O&M programs resulted in our adjustments
10 based on the need, timing, and cost of the
11 programs. We submitted information requests
12 seeking additional information and justification
13 from the Company. In addition to these
14 information requests, we interviewed Company
15 personnel to discuss, clarify, and further
16 investigate the proposed electric production
17 capital and O&M programs. Subsequent to the
18 interviews, we performed a site inspection of
19 the East River Electric Production Station to
20 investigate the status of its capital and O&M
21 programs and assist our analysis of the timing,
22 reasonableness of cost, and need of those
23 programs.

24

1 planned based on their relative contribution to
2 safe and reliable operation of the station."

3 Q. Please indentify the key functional areas into
4 which the capital projects are grouped.

5 A. Unlike the Company's T&D capital projects, which
6 include the construction of new facilities, the
7 Company's electric production capital projects
8 are geared toward the continual improvement and
9 support of its existing electric production
10 facilities. Numerous capital projects are
11 incorporated into each key functional area. The
12 Company groups its capital projects into the
13 following ten key functional areas or programs:
14 1) Environment, Health and Safety (EH&S); 2)
15 Boilers; 3) Steam Turbines; 4) Mechanical
16 Equipment; 5) Electrical Equipment; 6) Control
17 Systems; 7) Structures; 8) Waterfront; 9) Roofs;
18 and 10) Security.

19 Q. Has the Company provided justification for the
20 necessity of these capital programs?

21 A. Yes. Based on responses to Staff information
22 requests, interviews with Company personnel, and
23 site inspections, the capital programs presented
24 by the Company are needed to support and improve

1 the existing electric generating facilities.

2 Q. Does each functional area have specific capital
3 projects indentified for completion during the
4 next five years?

5 A. Yes. In response to DPS-125, the Company
6 provided its five-year plan, containing proposed
7 capital projects, for its electric production
8 facilities. However, as the Company's EPP
9 explained on page 5 of its pre-filed testimony,
10 "areas that need improvement are dynamic, and
11 changing plant conditions often require
12 reallocation of resources to address higher
13 priority need, e.g., emergent conditions that
14 may pose higher risks to personnel and public
15 safety, the environment, plant reliability or
16 are required to meet regulations. Accordingly,
17 the Company adjusts the functional programs
18 funding allocations when higher priority needs
19 arise." Thus, while the Company does have a
20 five-year capital plan, the specific capital
21 projects it will undertake are subject to change
22 based on current conditions.

23 Q. Based on your review of the Company's capital
24 budgets and key functional areas, are you

1 proposing any adjustments to the dollar amounts
2 the Company is proposing be added to its plant
3 in service during the rate year?

4 A. Yes. As the Company explains in its response to
5 DPS-204, many of the Company's electric
6 production capital projects, which comprise the
7 capital programs it proposes to complete in
8 2009, are currently in the process of conceptual
9 design and work scope development. The Company
10 explains that "once the scope of work is
11 defined, engineering prepares a preliminary cost
12 estimate which will be included in the 2009
13 budget request." The Company further states
14 that it "plans to complete detailed engineering,
15 design and cost estimates for 2009 projects by
16 the end of 2008 and early 2009. This is a
17 yearly process; hence the information for 2010
18 will not be developed until the second half of
19 2009 and so on for the later years." If the
20 costs are significantly greater than estimated,
21 the projects may change in scope or be
22 eliminated in lieu of a more cost effective
23 alternative. Thus, the projected timing and
24 cost of the Company's electric production

1 capital projects are uncertain and subject to
2 change.

3 Q. Please continue.

4 A. Because of this uncertainty, it would be
5 unreasonable to fully recover carrying charges
6 from customers based on the Company's claim that
7 it will move forward with those projects.

8 Q. How much is the Company proposing to spend on
9 its electric production capital programs in this
10 proceeding?

11 A. The Company proposes spending \$39.7 million,
12 \$39.7 million, \$35.8 million, and \$39.3 million
13 during 2009, 2010, 2011, and 2012, respectively.
14 On average, the Company proposes spending \$38.6
15 million over the next four years. According to
16 the Company's response to DPS-204, its historic
17 spending levels for its electric production
18 capital programs were \$16.4 million, \$20.6
19 million, \$48.9 million, \$36.8 million, and \$44.3
20 million for the years 2003, 2004, 2005, 2006,
21 and 2007, respectively. On average, Con Edison
22 spent \$33.4 million per year during the last
23 five years. Since the Company has failed to
24 meet its burden of proof that the specific

1 capital projects will be completed at the cost
2 projections provided, we recommend that the
3 Company's revenue requirement associated with
4 its electric production capital program be based
5 on plant in service levels that reflect an
6 annual electric production capital budget equal
7 to the five-year historic average of the
8 Company's electric production capital spending
9 levels. If the Company chooses to go forward
10 with the electric production capital projects it
11 has proposed during the rate year, recovery of
12 the incremental associated carrying charges
13 would, therefore, not commence until a
14 subsequent rate filing, at which time the
15 justification and cost of the projects would be
16 subject to Staff review.

17 Q. What is the effect of your recommended
18 adjustment on the amount of plant used for
19 ratemaking purposes?

20 A. The forecasted dollar amount of electric
21 production plant to be added to plant in service
22 should be reduced by \$5.428 million, \$7.102
23 million, and \$2.715 million in the rate years
24 ending March 31, 2010, 2011, and 2012,

1 respectively.

2

3 Net Plant Cap and Cost Variance Reporting

4 Q. Staff witness Padula recommends a cap on net
5 plant assumed for ratemaking purposes and cost
6 variance reporting. Are you supportive of such
7 mechanisms to ensure that the Company is
8 effectively managing its capital investments?

9 A. Yes. The plant in service levels we propose in
10 our testimony should be construed to be the cap,
11 or maximum limit, on the amount of electric
12 production plant that is used for ratemaking
13 purposes. If, at the conclusion of the rate
14 year, an amount less than those levels
15 recommended in this testimony were actually
16 added to the Company's plant accounts, the
17 Commission should require Con Edison to refund
18 to customers the incremental carrying charges
19 associated with the reduced level of investment.
20 If the amount of plant added to the Company's
21 plant accounts during the rate year exceeds
22 those levels recommended in this testimony, the
23 Company should not be allowed to prospectively
24 recover the associated carrying charges in its

1 next rate case until it fully justifies the need
2 and cost of the projects which caused the plant
3 accounts to exceed the levels proposed in this
4 testimony. With regard to the project cost
5 variance reporting recommended by Staff witness
6 Padula, we recommend that for every project
7 addressed in its Electric Production Panel's
8 pre-filed testimony that varies by 10%, plus or
9 minus, from the current projected cost, Con
10 Edison be required to indentify the causes of
11 the variance and report such quarterly to the
12 Director of the Office of Electric, Gas, and
13 Water. This reporting requirement is
14 recommended as it supports the on-going review
15 of the Company's projects and programs to ensure
16 the Company undertakes the projects it has
17 identified in this proceeding at a reasonable
18 cost. The Commission should direct Con Edison
19 to also identify new electric production
20 projects it has undertaken that were not
21 addressed in its filing in this proceeding.
22 Justification of the need and cost of these
23 projects should also be provided. On this
24 point, the Company should be aware of the fact

1 that it would be subject to the previously
2 discussed cap on its plant accounts for
3 ratemaking purposes.

4

5 O&M Adjustments

6 Q. Are you proposing any adjustments to the
7 Company's proposed O&M expense level for the
8 rate year ending March 31, 2010?

9 A. Yes. We recommend a single adjustment to the
10 Company's proposed O&M expense level for the
11 rate year ending March 31, 2010.

12 Q. Please describe the O&M project for which you
13 propose an adjustment.

14 A. The O&M project is identified in the Company's
15 pre-filed Exhibit___(EPP-2) as Scheduled
16 Overhauls - East River Unit 6 Generator Rewind.
17 As described on page 5 of Exhibit___(EPP-2), a
18 significant amount of work is needed to prepare
19 a replacement rotor for installation in East
20 River Unit 6. Work on the replacement rotor is
21 currently scheduled to take place in 2009.

22 Q. How much does the Company propose expending on
23 the project?

24 A. The total cost of the project is estimated to be

1 \$2.5 million, which the Company proposes to
2 expend during the rate year. We recommend that
3 the cost of this project be spread over a three-
4 year period, thus reducing the Company's
5 proposed rate year O&M expenditure level by
6 \$1.667 million, and that the Company be allowed
7 to accrue carrying charges on the actual
8 remaining deferred balances, not to exceed
9 \$1.667 million, at the Commission authorized
10 other customer capital rate. The recovery of
11 the project's expenses over a three-year period
12 better reflects the life-cycle of the equipment,
13 which should be in service for more than ten
14 years. The extended recovery period also helps
15 mitigate the Company's rate request.

16 Q. Does this conclude your testimony at this time?

17 A. Yes, it does.