

BEFORE THE  
STATE OF NEW YORK  
PUBLIC SERVICE COMMISSION

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In the Matter of  
Consolidated Edison Company of New York, Inc.

Case 09-E-0428

August 2009

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Prepared Testimony of:  
Accounting Panel

Kristee Adkins  
Public Utility Auditor 2

Tim Canty  
Public Utility Auditor 3

Claude Daniel  
Public Utility Auditor 2

Olena Lake  
Senior Auditor

Kristine A. Prylo  
Senior Utility Financial Analyst

Jerry Shang  
Senior Auditor

Office of Accounting and Finance  
State of New York  
Department of Public Service  
Three Empire State Plaza  
Albany, New York 12223-1350

1 Q. Would the members of the Staff Accounting Panel  
2 please state your names, employer, and business  
3 addresses?

4 A. Kristee Adkins, Tim Canty, Claude Daniel, Olena  
5 Lake, Kristine Prylo and Jerry Shang. We are  
6 employed by the New York State Department of  
7 Public Service (DPS or Department). Our  
8 business addresses are Three Empire State Plaza,  
9 Albany, New York 12223 and 90 Church Street, New  
10 York, New York 10007.

11 Q. Ms. Adkins, what is your position at the  
12 Department?

13 A. I am employed as a Public Utilities Auditor 2 in  
14 the Office of Accounting and Finance.

15 Q. Please describe your educational background and  
16 professional experience.

17 A. I graduated from the State University of New  
18 York Institute of Technology in Marcy, New York  
19 in 2002 with a Bachelor of Science degree in  
20 Accounting and Finance. I have been employed by  
21 the Department since June 2005. In the course  
22 of my employment, I examine accounts, records,  
23 documentation, policies and procedures of  
24 regulated utilities.

1 Q. Ms. Adkins, have you previously testified before  
2 the New York State Public Service Commission  
3 (the Commission)?

4 A. Yes, I have submitted testimony on revenue  
5 requirement, various other operating revenues  
6 and operation and maintenance (O&M) expense  
7 forecasts in Case 05-G-1494, Orange and Rockland  
8 - Gas Rates; Case 06-G-1332, Con Edison - Gas  
9 Rates; Case 07-E-0523, Con Edison - Electric  
10 Rates; Case 07-S-1315, Con Edison - Steam Rates;  
11 and Case 08-E-0539, Con Edison - Electric Rates.  
12 I have testified in Case 08-E-0539, Con Edison -  
13 Electric Rates; Case 07-E-0523, Con Edison -  
14 Electric Rates; and Case 07-S-1315, Con Edison -  
15 Steam Rates.

16 Q. Mr. Canty, what is your position at the  
17 Department?

18 A. I am employed as a Public Utility Auditor 3 in  
19 the Office of Accounting and Finance.

20 Q. Please describe your educational background and  
21 professional experience.

22 A. I graduated from St. Bonaventure University, in  
23 St. Bonaventure, New York in 1988 and have a  
24 B.B.A. degree with an Accounting major. I have

- 1           been employed by the Department since 1988.
- 2    Q.    Please briefly describe your responsibilities at
- 3           the Department.
- 4    A.    My responsibilities include examination of
- 5           accounts, records, documentation, policies and
- 6           procedures of regulated utilities. I have been
- 7           involved in numerous rate and accounting
- 8           examinations.
- 9    Q.    Mr. Canty, have you previously testified before
- 10           the Commission?
- 11   A.    Yes, I have testified in Commission proceedings
- 12           on a variety of accounting and regulatory
- 13           issues, most recently in Con Edison's steam rate
- 14           proceeding in Case 07-S-1315 and electric rate
- 15           proceeding in Case 08-E-0539.
- 16   Q.    Mr. Daniel, what is your position at the
- 17           Department?
- 18   A.    I am employed as a Public Utilities Auditor 2 in
- 19           the Office of Accounting and Finance.
- 20   Q.    Please describe your educational background and
- 21           professional experience.
- 22   A.    I graduated from Hunter College of the City
- 23           University of New York with a Bachelor degree in
- 24           Accounting and joined the Department in 1986.

- 1 Q. Please describe your responsibilities at the  
2 Department.
- 3 A. I routinely examine accounts, records,  
4 documentation, policies, and procedures of  
5 regulated utilities. I have also reviewed  
6 numerous petitions filed by Con Edison seeking  
7 authority for asset transfers, deferrals,  
8 reconciliations and refunds.
- 9 Q. Mr. Daniel, have you previously testified before  
10 the Commission?
- 11 A. Yes, I have prepared cost of service exhibits  
12 and proffered testimony on various operating &  
13 maintenance expense, taxes other than income  
14 taxes and rate base adjustments in previous Con  
15 Edison Electric, Gas and Steam Rate Cases.  
16 These include Cases 04-E-0572, 06-G-1332, 05-S-  
17 1576, 07-E-0523, 07-S-1315 and 08-E-0539. I  
18 also testified on rate base items in a New York  
19 Telephone case, Case 90-C-0191 in New York  
20 Telephone company rates.
- 21 Q. Ms. Lake, what is your position at the  
22 Department?
- 23 A. I am employed as a Senior Auditor in the Office  
24 of Accounting and Finance.

1 Q. Please describe your educational background and  
2 professional experience.

3 A. I graduated from State University of New York at  
4 Albany in 2006 with Master of Science degree in  
5 Accounting and in 2007 with Master of Science  
6 degree in Taxation. I have Master of Science  
7 degree in Economics from the State University of  
8 Ukraine at Kiev in 1986. I have been employed  
9 by the Department since April 2009. I have  
10 international accounting experience working as a  
11 Chief Accountant for Ukrainian branches of the  
12 international corporations: Cargill Enterprises,  
13 Alcatel, Daewoo Motor, from 1992 until 2000, and  
14 Internal Auditor for International Bridge  
15 Corporation in Guam in 2000 - 2002.

16 Q. Please describe your responsibilities with the  
17 Department.

18 A. My responsibilities include examination of  
19 accounts, records, documentation, policies and  
20 procedures of regulated utilities.

21 Q. Ms. Lake, have you previously testified before  
22 the Commission?

23 A. No, I have not.

24 Q. Ms. Prylo, have you already discussed your

- 1 educational background, professional and  
2 testimonial experience, and responsibilities?
- 3 A. Yes, I provided that information in the Staff  
4 Finance Panel testimony in this proceeding.
- 5 Q. Mr. Shang, what is your position at the  
6 Department?
- 7 A. I am employed as a Senior Auditor in the Office  
8 of Accounting and Finance.
- 9 Q. Please describe your educational background and  
10 professional experience.
- 11 A. I graduated from China Anhui Institute of  
12 Finance and Trade in 1993 with a Bachelor of  
13 Business Administration in Accounting. In 2006,  
14 I received my Master of Science degree in  
15 Accounting from SUNY at Albany. After I  
16 graduated from SUNY Albany, I was employed by  
17 Ernst & Young LLP at its Stamford, Connecticut  
18 office from June 2006 to March 2008 as an audit  
19 associate. In May 2008, I joined the New York  
20 Department of Public Service, working as a  
21 Senior Auditor in the Office of Accounting and  
22 Finance.
- 23 Q. Mr. Shang, have you previously testified before  
24 the Commission?

1 A. Yes, I testified in Orange and Rockland, Inc.'s  
2 gas rate proceeding, Case 08-G-1398.

3 Q. Did the Panel's analysis refer to, or otherwise  
4 rely upon, any information obtained by discovery  
5 in this proceeding?

6 A. Yes, we will refer to, and have relied upon,  
7 several responses to Information Requests (IR)  
8 from Staff and other parties, which we are  
9 sponsoring as Exhibit \_\_\_ (AP-2).

10 Q. Is the Panel sponsoring any Exhibits?

11 A. Yes, we are sponsoring four Exhibits.

12 Q. Would you please describe your first Exhibit?

13 A. Exhibit\_\_\_(AP-1), is Staff's cost of service  
14 presentation. Exhibit\_\_\_(AP-1) contains ten  
15 schedules. Schedule 1 is Staff's projection of  
16 electric operating income, rate base and rate of  
17 return for the rate year ending March 31, 2011,  
18 and includes Staff's proposed revenue  
19 requirement. Schedule 1 is supported by  
20 Schedules 2 through 10.

21 Q. Please describe the format of Schedule 1.

22 A. Column 1 of Schedule 1 contains the income  
23 statement, rate base and rate of return figures  
24 as filed by the Company for the rate year,

1 before any required revenue increase. Column 2  
2 contains the Company's update as of July 10,  
3 2009. Column 3 reflects the income statement,  
4 rate base and rate of return figures as updated  
5 by the Company. Column 4 contains references to  
6 the supporting schedules that present Staff's  
7 adjustments set forth in Column 5. Column 6  
8 presents Staff's projected Rate Year figures  
9 before any required revenue increase. Column 7  
10 contains Staff's proposed changes in revenues,  
11 and Column 8 is Staff's forecasted rate year  
12 income, rate base and rate of return after its  
13 recommended revenue increase.

14 Q. What information is shown on Schedules 2, 3, and  
15 4?

16 A. Schedule 2 shows the forecast of rate year other  
17 operating revenues. Schedule 3 shows the  
18 forecast of rate year O&M expense by cost  
19 element. Schedule 4 shows the forecast of rate  
20 year taxes other than income taxes.

21 Q. What information is shown on the remaining  
22 schedules?

23 A. Schedules 5 and 6 calculate New York State and  
24 federal income tax expenses, respectively. The

1 adjustments in these schedules correspond  
2 primarily to adjustments set forth in other  
3 schedules. Schedule 7 shows the forecast of  
4 rate base for the rate year. Schedule 8 shows  
5 the details of the allowance for working  
6 capital, which is a component of rate base.  
7 Schedule 9 is the Capital Structure and Weighted  
8 Cost of Capital. Schedule 10 is a summary of  
9 Staff's adjustments.

10 Q. Would you please describe your second Exhibit?

11 A. Exhibit\_\_\_(AP-2) contains a number of responses  
12 to Information Requests (IR) by Staff and other  
13 parties, and Company supplied supporting  
14 information that we refer to, or otherwise rely  
15 upon, that were produced during the discovery  
16 phase of this proceeding.

17 Q. Would you please describe your third Exhibit?

18 A. Exhibit\_\_\_(AP-3) is Appendix III from the 2009  
19 Electric Rate Order which is a two page document  
20 entitled: "WAGE PROGRESSION INCREASES EXAMPLE".

21 Q. Panel, what is the purpose of your testimony?

22 A. Our testimony addresses accounting aspects of  
23 Con Edison Company of New York's (Con Edison or  
24 the Company) electric rate filing. In addition,

1 we will discuss our adjustments to the Company's  
2 Rate Year forecasts in the following areas:

- 3 - Other Operating Revenues
  - 4 - Rent from Electric Property
  - 5 - Late Payment Charges
  - 6 - T&D Deferral
  - 7 - Site Investigation and Remediation
  - 8 - Property Tax Deferral
  - 9 - Deferred Interference Expense
  - 10 - Property Tax Refunds
- 11 - Labor Related Operating & Maintenance Expenses
  - 12 - Company Labor and Company Labor EO, STO,  
13 SSO
  - 14 - Other Compensation
  - 15 - Directors' Incentive Compensation
- 16 - Operating & Maintenance Expenses - non-labor
  - 17 - Electric Operation
  - 18 - Employee Pensions and Other Post  
19 Employment Benefits (OPEBs)
  - 20 - Employee Welfare
  - 21 - Information Resources (ERP)
  - 22 - Insurance
  - 23 - RPS/SBC
  - 24 - Regulatory Commission Expense

- 1                   - Research & Development Capitalization
- 2                   - Security
- 3                   - Uncollectible Expense
- 4                   - Other Operating and Maintenance (O&M)
- 5                    - Vehicle Fuel
- 6                    - EEPS
- 7           - Taxes Other Than Income Taxes
- 8                   - Property Taxes
- 9                   - Revenue Taxes
- 10                  - Payroll Taxes
- 11                  - All Other Taxes
- 12           - New York State and Federal Income Taxes
- 13           - Rate Base
- 14                   - Unbilled Revenue
- 15                   - Working Capital
- 16                   - Interference
- 17                   - SBC/RPS
- 18                   - Regulatory Deferrals
- 19                   - Accumulated Deferred Income Taxes
- 20                    - Change in Accounting Section 263A
- 21                    - ADIT - MTA
- 22                    - Deferred SIT
- 23                    Moreover, we will also discuss a request
- 24                    for more information concerning New York City

1 traffic and notice of violation costs. Finally,  
2 we will discuss the Company's proposal for  
3 deferral accounting for a number of its cost  
4 elements.

5 Overview of Staff's Position on Revenue  
6 Requirement

- 7 Q. What is the effect of Staff's adjustments on  
8 rate of return?
- 9 A. The adjustments, as shown on Exhibit\_\_\_ (AP-1),  
10 Schedule 1, increase the electric rate of return  
11 before any proposed rates from 4.98% to 5.91%.
- 12 Q. What is the rate of return recommended by the  
13 Staff Finance Panel?
- 14 A. The Finance Panel recommends a 7.78% rate of  
15 return based, in part, on a 10.1% return on  
16 equity. As a result, the recommended change in  
17 electric revenue requirement is a \$477.360  
18 million increase for the rate year ending March  
19 31, 2011.

20 A portion of the Company's delivery revenue  
21 requirement (approximately \$254.4 million) would  
22 continue to be recovered through the revenue  
23 adjustment clause (RAC) established in Case 07-  
24 E-523. The amount recovered through the RAC, is

1 affected by the cost of capital, and will be  
2 updated to reflect the Commission's approved  
3 cost of capital. The Commission has yet to  
4 authorize a change to its prior determinations  
5 concerning the recovery of this portion of the  
6 Company's revenues.

7 Q. What are the major cost elements Staff is  
8 proposing to adjust?

9 A. The adjustments fall into six major categories:  
10 sales revenues, other operating revenues, O&M  
11 expenses, depreciation expense, taxes other than  
12 income taxes, and rate base.

13 Q. Would the Panel highlight the amount of the  
14 adjustments for each of these categories?

15 A. Staff proposes that the Commission decrease Con  
16 Edison's forecast of Rate Year revenues by  
17 \$185.607 million. Although the adjustments to  
18 revenue appear to be very significant, the major  
19 adjustment in this category relates to removal  
20 of the PSL-18a Assessment from base rates, which  
21 is fully offset by an identical adjustment in  
22 Staff's adjustments to O&M expense.

23 Staff proposes that the Commission increase  
24 Con Edison's forecast of Rate Year other

1 operating revenues by \$4.593 million. Staff's  
2 major adjustments are to the amortization of  
3 deferred property taxes and the recovery of SIR  
4 program costs.

5 Staff proposes that the Commission decrease  
6 the Company's forecast of Rate Year O&M expense  
7 by \$326.242 million. Staff's major adjustments  
8 are to Company's forecast of rate year company  
9 labor, interference and informational  
10 advertising expenses.

11 Staff proposes that the Commission decrease  
12 the Company's forecast of Rate Year depreciation  
13 expense by \$21.239 million. This adjustment  
14 tracks the proposed elimination of capital  
15 amounts from the Company's forecast of Rate Year  
16 plant in service.

17 Our Panel proposes that the Commission  
18 decrease the Company's forecast of Rate Year  
19 taxes other than income taxes by \$26.872  
20 million. Our primary adjustment is to the  
21 Company's forecast of rate year New York City  
22 and Westchester/Upstate property taxes.

23 Staff proposes that the Commission decrease  
24 the Company's forecast of Rate Year rate base by

1           \$438.273 million. Staff's primary adjustments  
2           are to the Company's forecast of Rate Year plant  
3           in service, working capital and accumulated  
4           deferred income taxes.

5           Finally, Staff's proposed adjustments  
6           impact the calculations of New York State (NYS)  
7           and federal income taxes, primarily due to lower  
8           income resulting from the Staff Finance Panel's  
9           recommended return on equity.

10           Other Operating Revenues

11           Rent from Electric Property

12    Q.    Is Staff proposing to adjust the Company's  
13           forecast of rate year Rents from Electric  
14           Property?

15    A.    Yes. In its response to Staff IR DPS-190  
16           (Exhibit\_\_(AP-2)), the Company offered an update  
17           increasing its rate year forecast of rent  
18           associated with wireless attachment agreements.  
19           Accordingly, we are increasing the Company's  
20           forecast of Rent from Electric Property from  
21           \$16.140 million to \$16.253 million, or by \$0.113  
22           million. It is our expectation that any new  
23           wireless agreements revenues beyond those noted

1 in Staff IR DPS-190 will be reflected in the  
2 Company's rebuttal filing.

3 Late Payment Charges

4 Q. Please explain your proposed adjustment.

5 A. We are decreasing the forecast of rate year late  
6 payment charge revenues from \$28.774 million to  
7 \$28.750 million, or by \$0.024 million tracking  
8 the impact of Staff's rate year revenue  
9 requirement adjustments.

10 T & D Deferral

11 Q. Would the Panel please explain its adjustment to  
12 the deferred carrying charges on transmission  
13 and distribution (T&D) expenditures?

14 A. In its response to Staff IR DPS-306  
15 (Exhibit\_\_(AP-2)), the Company acknowledged that  
16 an adjustment reducing T&D carrying charge  
17 deferral balance is warranted to account for  
18 2006-2007 removal costs reclassified to O&M  
19 expenses in 2008. Con Edison indicated that the  
20 T&D carrying charge deferral balance should be  
21 reduced by \$0.422 million. Since the Company is  
22 recovering the T&D carrying charge deferral  
23 balance over the remaining eight-year recovery  
24 period associated with this deferral, we are

1 decreasing the Company's rate year forecast by  
2 \$0.053 million. A concomitant adjustment is  
3 also required to decrease the rate year rate  
4 base by \$0.239 million to reflect the removal of  
5 this amount.

6

7

**Site Investigation & Remediation Program**

8

**Costs**

9 Q. Are you proposing an adjustment to the Company's  
10 forecast of rate year Site Investigation and  
11 Remediation (SIR) program costs?

12 A. Yes, in its response to Staff IR DPS-45 Revised  
13 (Exhibit\_\_ (AP-2)), the Company offered an update  
14 to its forecast of rate year SIR program costs  
15 to account for actual SIR costs through June  
16 2009. The update decreases the Company's rate  
17 year forecast of SIR program costs from \$18.580  
18 million to \$17.397 million, or a decrease of  
19 \$1.182 million. A concomitant adjustment is  
20 also required decreasing rate year rate base by  
21 \$6.783 million to reflect this update.

22

**Deferred Property Tax Expense**

23

24

Q. Does the Company's filing include a request to  
recover incremental property tax costs for which

- 1 they had a pending petition for deferral  
2 authority?
- 3 A. Yes. The Company's filing reflected the  
4 recovery of approximately \$75.783 million of  
5 deferred property tax associated with this  
6 petition, over a three-year period, or \$25.261  
7 per year.
- 8 Q. Has the Commission acted on the Company's  
9 request?
- 10 A. Yes. The Commission recently acted on the  
11 Company's petition. In Case 08-M-0901 -  
12 Petition of Consolidated Edison Company of New  
13 York, Inc. for Authorization to Defer Property  
14 Tax Expense Resulting from Increased Property  
15 Tax Assessments by the New York State Office of  
16 Real Property Services, the Commission denied a  
17 portion (\$14.558 million) of the Company's  
18 request. Consequently, we are decreasing the  
19 rate year amortization from \$25.261 million to  
20 \$20.408 million, or by \$4.853 million to reflect  
21 the Commission's recent Order in Case 08-M-0901.  
22 A concomitant adjustment is also required  
23 reducing rate year rate base by \$7.326 million.

24

Deferred Interference Expense

- 1 Q. Please explain the Panel's adjustment to the  
2 Company's proposed amortization of deferred  
3 interference expense.
- 4 A. In its response to Staff IR DPS-360 Revised  
5 (Exhibit\_\_ (AP-2)), the Company corrected the  
6 balance of deferred interference expense from  
7 \$22.255 million to \$22.292 million, or \$0.037  
8 million to be reflected in this case. Since the  
9 Company proposes to pass back deferred  
10 interference expense over a three-year period we  
11 increased the rate year amortization by \$0.013  
12 million. A concomitant adjustment is also  
13 required increasing deferred interference  
14 expense in rate year rate base by \$0.019  
15 million.

16 Property Tax Refunds

- 17 Q. Does the Company propose to pass back to  
18 customers various property tax refunds in its  
19 rate filing?
- 20 A. Yes. In its July 10, 2009 preliminary update,  
21 the Company indicates that by the beginning of  
22 the rate year the customers' share of the  
23 property tax refunds will amount to \$4.790  
24 million, which it proposes to refund over three

1 years, or \$1.597 million on an annual basis. It  
2 appears that all of the refunds are forecasted  
3 and have yet to be received.

4 Q. What is the Panel's position on whether these  
5 refunds should be administered within this rate  
6 proceeding?

7 A. Counsel advises that a State Administrative  
8 Procedures Act (SAPA) notice (notice) regarding  
9 the refunds anticipated has not been issued.  
10 Although it is possible that the notice could be  
11 issued and a hearing could be held, in time for  
12 the Commission to include the customer's share  
13 of the refunds in the revenue requirement in  
14 this case, it seems premature to make such a  
15 recommendation at this time. As a result, we  
16 are removing the proposed refunds from the cost  
17 of service.

18 Q. What adjustments are required to remove these  
19 proposed refunds from the cost of service?

20 A. A decrease of \$1.597 million property tax  
21 refunds included in other operating revenue and  
22 a \$2.410 million decrease of property tax  
23 refunds included in rate base.

24 O&M Expenses - Labor

1

Company Labor

2 Q. Did Con Edison present its forecast of rate year  
3 labor expense differently in this case than in  
4 its past two electric rate cases?

5 A. Yes. In the past two cases the Company's  
6 electric labor expense was reported all together  
7 as Company Labor. In its current case, the  
8 Company separates its electric labor expense  
9 into two categories - Company Labor, and Company  
10 Labor - Electric Operations (EO), System and  
11 Transmission Operations (STO) and Substation  
12 Operations (SSO).

13 The Company is requesting \$297.12 million  
14 for Company Labor and \$266.82 million for  
15 Company Labor - EO, STO, SSO, or a total labor  
16 expense of \$563.94 million for the rate year  
17 ended March 31, 2011.

18 Q. When discussing labor expenses in your  
19 testimony, will you be referring to both labor  
20 expense components?

21 A. Yes. Unless we specifically refer to one  
22 Company labor component or the other, we will be  
23 referring to both Company labor components in

- 1           our discussion of the Company's forecast of rate  
2           year labor expense.
- 3    Q.    Would the Panel explain how Con Edison developed  
4           its forecast of rate year labor expense?
- 5    A.    Yes.  Con Edison started with the actual booked  
6           historic test year (HTY) labor expense for  
7           electric service.  It then normalized  
8           (increased) the HTY amount by \$0.163 million, to  
9           account for the electric allocated labor expense  
10          associated with two vacant positions in its  
11          customer operation organization during the HTY.  
12          The Company then increased Company Labor by  
13          \$6.621 million and Company Labor-EO, STO, SSO by  
14          \$12.22 million to reflect new, or the expansion  
15          of existing programs, referred as program  
16          changes, or a total program change for the two  
17          labor components of \$18.83 million.  The Company  
18          then applied a labor escalation rate of 8.54% to  
19          that amount, and subtracted \$0.430 million  
20          related to an austerity adjustment to arrive at  
21          a rate year forecast of \$563.94 million.
- 22   Q.    Is the Panel proposing to adjust the Company's  
23          forecast of rate year labor expense?
- 24   A.    Yes.  We are proposing four adjustments to the

1 Company's rate year forecast. Our first two  
2 adjustments relate to Company program change  
3 requests for additional employees. Our third  
4 adjustment removes historic test year variable  
5 pay expense from the Company's rate year  
6 forecast. Our final adjustment reduces the  
7 labor escalation rate used to forecast rate year  
8 labor expense.

9 Q. How much is the Company requesting for labor  
10 related program changes in this case?

11 A. As noted above, the Company seeks \$18.83 million  
12 for total labor related program changes in this  
13 proceeding. The Company's proposed labor  
14 program changes reflect the hiring of 110 new  
15 employees. We reviewed the Company's labor  
16 program change request related to its Law,  
17 Finance, Auditing Departments, and Energy Policy  
18 & Regulatory Affairs.

19 Q. How many new employees is the Company requesting  
20 for its Law, Energy Policy & Regulatory Affairs,  
21 Finance, and Auditing Departments and what is  
22 the estimated expense in the rate year?

23 A. Con Edison's is requesting: (1) 19 new employees  
24 for its Finance Department of which it has

1 already hired 12; (2) 9 new employees for its  
2 Auditing Department of which it has already  
3 hired 1; (3) 2 new employees for its Energy  
4 Policy & Regulatory Affairs office of which it  
5 has already hired 1; and (4) 15 new employees  
6 for its Law Department of which it has already  
7 hired 4. To summarize, the Company is  
8 requesting a total of 45 new employees for these  
9 four departments at a total rate year cost of  
10 \$3.32 million.

11 Q. Do you believe this is the right environment to  
12 be adding these employees?

13 A. No. Given the significant upward pressure on  
14 the Company's rates caused by its capital  
15 spending as well as by increases in property  
16 taxes and pension costs, the economic health of  
17 its service territory as discussed by the Staff  
18 Policy Panel, and the Commission's concerns with  
19 regards to the Company doing more to cut some of  
20 its costs, as stated in its 2009 Rate Order, we  
21 do not believe that this is the right time for  
22 the Company to be increasing its workforce.

23 Q. Has the Company's overall workforce increased  
24 significantly over the past four years?

1 A. Yes. The Company's workforce has expanded from  
2 12,744 in 2005 to 14,402 in 2008, or an increase  
3 of approximately 13% over that four-year period.

4 Q. Since the current economic recession began, have  
5 competitive businesses been hiring new  
6 employees?

7 A. No. In fact, many businesses operating in  
8 competitive industries have regrettably laid-off  
9 employees and many other firms have instituted  
10 hiring freezes. Further, many governmental  
11 agencies, including the State of New York, have  
12 instituted hiring freezes as well. As a  
13 regulated monopoly, Con Edison is, in general,  
14 not subject to competitive pressures.

15 Q. Are Con Edison customers being adversely  
16 impacted by this recession?

17 A. Everything we have read indicates that the  
18 economy in the Company's service territory has  
19 been severely impacted by this recession. The  
20 increase in the level of termination notices  
21 issued, the number of customers in arrears and  
22 number of customers using deferred payment  
23 arrangements seem to corroborate what we have  
24 read about the economy in Con Edison's Service

1 territory. The Staff Policy Panel describes in  
2 more detail the health of the economy in the  
3 Company's service territory.

4 Q. Is the Panel proposing to adjust the Company's  
5 request for new employees for its Law, Finance,  
6 Auditing Departments, and Energy Policy &  
7 Regulatory Affairs?

8 A. Yes. Given that these areas are not the primary  
9 areas effecting safe and reliable service, the  
10 state of the economy; the recent electric rate  
11 increases, the significant rate request proposed  
12 in this case, the recent run-up in the Company's  
13 employee count over past four years, the layoffs  
14 and hiring freezes competitive companies are  
15 experiencing, and, the Commission's stated  
16 concerns with regards to the Company doing more  
17 to cut some of its costs, we propose to only  
18 allow the Company the employees it has hired to  
19 date. Accordingly, of the 45 employees  
20 requested for the Law, Finance, Auditing, and  
21 Energy Policy & Regulatory Affairs Departments,  
22 we propose to allow the 18 already hired and  
23 disallow the remaining 27 requested. The impact  
24 of this adjustment is to reduce the Company's

1 forecast of rate year labor expense by \$2.377  
2 million.

3 **Historical Lag in Hiring Approved Positions**

4 Q. Is the Panel proposing another adjustment  
5 related to the Company's request for new  
6 employees in the rate year?

7 A. Yes. We are proposing an adjustment related to  
8 the historical lag in hiring as compared to  
9 positions allowed in the Company's previous two  
10 rate cases.

11 Q. Does the panel believe that the Company will  
12 have all 110 positions requested via its  
13 proposed labor program changes filled by the  
14 beginning of the Rate Year?

15 A. No, we do not. When we reviewed the recent  
16 history of new employees requested in a rate  
17 case compared to the actual hire date, there  
18 were a significant amount of employees hired  
19 well after the start of the rate year and  
20 sometimes not hired at all during the rate year.

21 Q. If history shows that only a portion of the  
22 employees requested are hired for only part of  
23 the rate year, or not at all, do you believe Con  
24 Edison should collect 100% of the rate year

1 costs of these new employees?

2 A. No, we do not. In its 2009 Rate Order, the  
3 Commission imputed a 55% hiring adjustment to  
4 the cost of the new employees requested, to  
5 reflect the historical relationship between the  
6 number of new employees requested and the full-  
7 time-equivalents of the number of people hired  
8 in the rate year.

9 Q. What does your analysis in this case show?

10 A. We reviewed the number of employees approved in  
11 the 2009 Rate Order and compared them to the  
12 number of employees hired to date. Our analysis  
13 shows that approximately 80% of the costs of the  
14 requested new employees will be borne in the  
15 Rate Year. In the last case, the Commission  
16 found that only 45% of the costs of new employee  
17 costs were allowable in the rate year.

18 Q. Do you propose a similar adjustment in this  
19 case?

20 A. Yes. We propose to use a two-year average based  
21 on the data from the prior two cases. This  
22 results in a lag percentage, or slippage factor,  
23 of 37.5%. Applying this lag percentage to the  
24 cost of the employees requested, but not

1 specifically disallowed elsewhere by Staff,  
2 results in an adjustment decreasing the  
3 Company's forecast of rate year labor expense by  
4 \$1.933 million.

5 Q. Please briefly describe Con Edison's Variable  
6 Pay Plan?

7 A. Con Edison's Variable Pay Plan provides for  
8 additional compensation to non-office management  
9 employees based on the achievement of certain  
10 targets related to the Company's net income,  
11 operating budget and operating objectives; and  
12 the individual employee obtaining at least a  
13 "satisfactory" performance rating during the  
14 review period.

15 Q. Is it Con Edison's position that the cost of its  
16 Variable Pay Plan is a reasonable and necessary  
17 business expense?

18 A. Yes. It is the Company's position that this  
19 cost is just and reasonable and its customers  
20 should bear the full cost of the plan.

21 Q. Has the Company proposed any changes to its  
22 current Variable Pay Plan in this case?

23 A. Yes. In its testimony, the Company suggests it  
24 will be changing the weighting of various plan

1 components in its current plan in a number of  
2 ways including:  
3 1) changing the weighting for achieving  
4 "Consolidated Edison Company of New York  
5 (CECONY) Adjusted Net Income" from 50% to 25%;  
6 2) changing the weighting for performance within  
7 an "Operating Budget" from 20% to 25%; and  
8 3) changing the weighing for achieving of  
9 specific safety, reliability, customer  
10 satisfaction and operating performance  
11 indicators from 30% to 50%.

12 The Company also suggests its revised plan  
13 will no longer include a threshold for making  
14 variable pay awards, whereas under the current  
15 plan no awards are made if adjusted net income  
16 is less than 90% of the target.

17 Q. Does the Panel agree that the revised Variable  
18 Pay Plan, as described by Company witness Tai,  
19 offers a clear benefit to ratepayers and should  
20 be allowed in rates?

21 A. No, we do not.

22 Q. Please explain why not.

23 A. First, the changes to the Con Edison's Variable  
24 Pay Plan are purely speculative at this time.

1 That is, the Company has yet to formally  
2 implement the changes discussed by witness Tai.  
3 In its response to Staff IR DPS-54  
4 (Exhibit\_\_(AP-2)), the Company indicated that:  
5 "[n]o formal revisions have been made to the  
6 Company's existing Variable Pay document" and,  
7 further, that "[n]o written communication has  
8 been distributed to management employees  
9 describing the revised weighting for the 2010  
10 Variable Pay Plan." Consequently, without a  
11 formally approved plan in place, it would be  
12 inappropriate to simply assume that the Company  
13 will make these changes.

14 Q. Please continue.

15 A. Second, in its 2009 Rate Order, the Commission  
16 stated: "[i]n addition, even if goals and  
17 targets in an incentive pay plan do not include  
18 financial factors, we remain concerned about the  
19 problem that funding would inure to the benefit  
20 of shareholders in the event performance falls  
21 short. On the other hand, providing funding  
22 subject to downward-only reconciliation could  
23 lead management to be less than rigorous in  
24 evaluating performance and making variable pay

1 awards. To be acceptable, a variable pay plan  
2 would have to solve this dilemma."

3 The Company's proposed plan changes do not  
4 answer the Commission's dilemma, that funding  
5 would inure to the benefit of shareholders in  
6 the event performance falls short. If the  
7 Company misses its performance goals, the  
8 employees Variable Pay incentive awards will not  
9 be paid out, and the funds collected from  
10 ratepayers will go unspent. This expense savings  
11 will increase net income, which will directly  
12 inure to the benefit of shareholders. Since the  
13 Company has not resolved this issue, approval of  
14 this plan should be denied by the Commission.

15 Finally, the Company's modified plan still  
16 includes financial parameters for which the  
17 Company fails to quantify any savings and it  
18 fails to show any benefits related to the non-  
19 financial parameters, even though they may not  
20 be quantifiable in dollar terms.

21 Fifty percent (50%) of the Company's  
22 proposed Variable Pay Plan is related to  
23 financial parameters that can be measured in  
24 dollars savings. Twenty-five percent (25%) is

1 tied to net income and twenty-five percent (25%)  
2 is tied to operating budgets. The Commission  
3 found in the 1991 National Fuel Gas Distribution  
4 Corporation Rate Order (Case 90-G-0734, et al.  
5 Opinion No. 91-16 (issued July 19 1991)) that:  
6 "[s]ince, in this case the goals are related to  
7 financial parameters, it is only reasonable to  
8 expect that, if those goals are met, there will  
9 be cost savings, which have not been reflected  
10 in the revenue requirement. In that case, the  
11 savings would offset the costs of the plan, and  
12 the plan would be self-supporting. Failure to  
13 reflect those savings would provide the Company  
14 a windfall at the ratepayer expense."

15 Further, in its 2009 Rate Order the  
16 Commission stated: "[n]othing in the National  
17 Fuel Gas decision suggests it is limited in such  
18 a way, rather than applicable to any plan that  
19 includes financial parameters.", ..." [i]f it was  
20 not clear before, we note that the National Fuel  
21 Gas policy that such plans must be self  
22 supporting through productivity savings or  
23 financed by shareholders applies to any

- 1 incentive plans that include financial  
2 parameters."
- 3 Q. Has the Company been able to quantify the  
4 savings associated with financial the  
5 indicators?
- 6 A. No, in its response to Staff IR DPS-55  
7 (Exhibit\_\_(AP-2)), the Company stated it has not  
8 conducted any studies or analyses that show  
9 quantifiable productivity savings associated  
10 with the financial parameters. Contrary to the  
11 2009 Rate Order, the Company believes that there  
12 is no basis for tying recovery of variable pay  
13 costs to additional productivity savings.
- 14 Q. Does the Commission require savings from non-  
15 financial parameters, such as reliability  
16 benchmarks, to be reflected in the company's  
17 cost of service?
- 18 A. No. In its 2009 Rate Order, the Commission  
19 noted that these parameters may not readily be  
20 measured by dollar savings.
- 21 Q. So why does the Panel believe that the part of  
22 the variable pay plan associated with non-  
23 financial parameters should also be disallowed?

- 1 A. As we discussed earlier, there is currently only  
2 a broad plan related the safety, reliability,  
3 customer service and operating performance.  
4 Although customer benefits related to this part  
5 of the plan may not readily be measured in  
6 dollar savings, the customer benefits should  
7 still be definable, clear, and measurable. We  
8 have no way of knowing what the undefined  
9 benchmarks measure, if the benchmarks are in  
10 line with clear customer benefits, whether the  
11 employee benchmarks coincide with Commission  
12 incentives in these areas, or whether the  
13 benchmarks required to earn an employee a  
14 "satisfactory" rating are designed merely to  
15 achieve the Commission's minimum standard, or  
16 whether higher standards would be required.  
17 Without details on the specific plan, it is  
18 impossible to clearly see the benefits to  
19 customers.
- 20 Q. What adjustment is necessary to remove the  
21 historic teat year variable pay from the  
22 Company's forecast of rate year labor expense?
- 23 A. An adjustment reducing the Company's forecast by  
24 \$14.815 million.

- 1 Q. Are you proposing to adjust the Company's  
2 forecasted labor escalation rate?
- 3 A. Yes, we are recommending four adjustments to the  
4 Company's forecasted labor escalation rate.  
5 They are (1) the removal future variable pay  
6 amounts; (2) the use of an annual average  
7 employee count; (3) the reflection of a 2%  
8 productivity imputation; and (4) the removal of  
9 wage progressions. Cumulatively, the  
10 adjustments to the Company's labor escalation  
11 rate reduce it from 8.54% to 3.39%.
- 12 Q. Please explain your first adjustment related to  
13 removing variable pay from the escalation  
14 calculation.
- 15 A. Consistent with our proposal to remove historic  
16 test year variable pay expense from the Company  
17 rate year labor expense forecast historic test  
18 year discussed earlier, we are removing variable  
19 pay from the Company's forecasted labor  
20 escalation rate.
- 21 Q. Please explain your second adjustment related to  
22 the employee count used in the development of  
23 the labor escalation rate.

- 1 A. Con Edison developed its rate year labor  
2 escalation rate based on the actual number of  
3 employees in December 2008 (14,326). We propose  
4 using the average number of employees in  
5 calendar year 2008 (14,082), which we believe is  
6 a fairer representation of an average, or normal  
7 year.
- 8 Q. Would you explain why Staff believes it to be  
9 appropriate to use the annual average number of  
10 employees in the forecast?
- 11 A. The escalation rate is applied to the actual  
12 2008 labor expense and forecasts it forward to  
13 the rate year. The actual 2008 labor expense is  
14 a sum of all twelve month labor costs taken over  
15 the entire rate year. So, if the underlying  
16 labor costs are developed over the course of the  
17 year, it is only proper to use the average  
18 employee count, over the course of the year.
- 19 Q. Was this an issue in the Company's last electric  
20 case?
- 21 A. Yes. In the prior case, Staff used the same  
22 methodology we propose here, and Commission  
23 adopted Staff's use of the annual average number  
24 of employees in developing a labor escalation

1 rate. The Commission, at page 41 of the 2009  
2 Rate Order states: "[t]he judges found use of  
3 the average employee count for the Test Year  
4 more reasonable than use of just the average  
5 count for the last month of the Test Year in  
6 determining the labor escalation rate, because  
7 the Company's cost of service and resulting  
8 rates are to be established for the entire Rate  
9 Year, not just the ninth month (December) of the  
10 Rate Year.

11 Q. How did the Commission ultimately decide this  
12 issue in the 2009 Rate Order?

13 A. On page 42 of its 2009 Rate Order, the  
14 Commission states that: "[a]s the recommended  
15 decision states, we are determining the cost of  
16 delivery service and resulting rates for the  
17 entire Rate Year, not just one particular  
18 month."

19 Q. Please explain your third adjustment to relating  
20 to annual productivity.

21 A. Based on our Staff Infrastructure Investment  
22 Panel's proposal to increase the level of  
23 productivity savings reflected by the Company in  
24 its rate filing, we are increasing the

- 1 productivity imputation included in the  
2 Company's labor escalation rate from 1% to 2%.
- 3 Q. Would you explain your fourth and final  
4 adjustment to the Company's labor escalation  
5 rate related to wage progression increases for  
6 union employees?
- 7 A. Yes. Consistent with the Commission's 2009 Rate  
8 Order, wage progression increases are not an  
9 incremental expense to the Company and  
10 accordingly should not be reflected in the  
11 Company's forecasted labor escalation rate.
- 12 Q. In developing its labor escalation rate in this  
13 proceeding, did the Company reflect wage  
14 progressions in a different way than in its last  
15 case?
- 16 A. Yes. In the previous case, the Company made the  
17 assumption that every union employee received a  
18 progression increase during the period between  
19 the linking period and rate year. In the  
20 current case, the Company calculated a three-  
21 year average of the actual number of union  
22 employees that received progression increases,  
23 and used the historical average to forecast the  
24 linking period.

1 Q. Does the Panel agree with the Company's revised  
2 methodology concerning wage progressions in the  
3 labor escalation rate?

4 A. No, we do not. The Company's filing only  
5 reflects the number of employees eligible for  
6 wage progression increases on a semi-annual  
7 basis, and then takes an average of the last six  
8 wage progression payouts to develop a forecast  
9 for the linking period.

10 Q. Why is this problematic?

11 A. By only showing the eligible stepped increases,  
12 the Company fails to show any savings that  
13 result from employees retiring, leaving or being  
14 promoted to a new title.

15 The Company's forecast fails to consider  
16 that progression wages are included in any given  
17 year's costs. Progression wages are not an  
18 incremental cost to the Company. The stepped  
19 increases are already included in the historic  
20 test year labor expense and over time should not  
21 result in any incremental costs to the Company  
22 from year to year.

23 Q. Why do employees retiring, leaving or being  
24 promoted result in savings?

1 A. Logically, employees who retire are almost  
2 always higher along the progression plan than  
3 the employees who replace them, who generally  
4 start at the bottom of the pay grade and begin  
5 working their way up, one step at a time. In  
6 fact, there is usually a net saving to the  
7 Company when employees retire and their  
8 positions are filled by new employees who are  
9 lower on wage progression scale.

10 Over time, with the natural turnover of  
11 employees, the progressive steps are averaged  
12 into the Company's cost in any given year. In  
13 years when there is a larger turnover, the cost  
14 could be less than average year. In years when  
15 turnover is low, the progressive increments may  
16 cost more than in an average year. Over time,  
17 the savings from seasoned employees at higher  
18 pay levels leaving should offset the cost of  
19 stepped increases for new employee.

20 Q. Did the Commission recognize the wage  
21 progression issue in its 2009 Rate Order?

22 A. Yes, it did. On page 40, the Commission stated:  
23 "...[t]he record supports the conclusion that the  
24 Company will experience saving from employees

1 leaving the Company at the top of the salary  
2 grade that will more than offset the costs of  
3 wage progressions for new hires, even with an  
4 increasing union workforce."

5 Q. Didn't the 2009 Rate Order include an appendix  
6 that has a wage progression example?

7 A. Yes. Appendix III of the 2009 Rate Order has a  
8 two page example of progression wage increases.  
9 We have included as Exhibit\_\_ (AP-3) of our  
10 testimony.

11 Q. What analysis did the Panel perform to  
12 demonstrate that a labor escalation rate of  
13 3.39% is reasonable for Con Edison in this case?

14 A. We analyzed the Company's actual annual labor  
15 costs for its electric operations from 2004  
16 through 2008 provided by Con Edison in response  
17 to Staff IR DPS-15 Revised and DPS-364 Revised  
18 (Exhibit\_\_ (AP-2)). It shows that the Company's  
19 electric labor costs, including variable pay,  
20 increased by approximately 0.3% over that five-  
21 year period, or approximately 0.1% on an annual  
22 basis. Whereas the Company's proposed rate year  
23 labor expense of \$563.94 million, including  
24 variable pay, represents a 12.57% increase from

1 the historic test year, or approximately 6% on  
2 an annual basis.

3 Q. What is the impact of adjustments to Company's  
4 forecasted labor escalation rate?

5 A. The four adjustments we propose reducing the  
6 Company's labor escalation rate from 8.54% to  
7 3.39%, reduce the Company's forecast of rate  
8 year of labor expense by \$25.852 million.

9 Q. Would you please summarize the Panel's  
10 adjustments to the Company's forecast of rate  
11 year labor expense?

12 A. Yes. We are decreasing the Company's forecast  
13 by (1) \$14.815 million to eliminate the historic  
14 test year variable pay expense included in the  
15 Company's forecast; (2) \$2.377 million to reduce  
16 the Company's requests for new employees for its  
17 Law, Energy Policy & Regulatory Affairs,  
18 Finance, and Auditing Departments; (3) \$1.933  
19 million based on the Company's historical hiring  
20 practices; and (4) \$25.852 million to reflect a  
21 rate year labor escalation rate of 3.39%.

22 Other Staff witnesses or Panels are  
23 proposing adjustments to the Company's rate year  
24 labor forecast by \$0.446 million. Also, as

1 discussed later in our testimony, we propose a  
2 \$0.291 million labor adjustment related to  
3 Energy Efficiency Portfolio Standard (EEPS)  
4 related to costs requested by the Company.  
5 Those adjustments, as well as our labor  
6 adjustments discussed earlier, decrease the  
7 Company's forecast of rate year labor expense  
8 from \$563.94 million to \$518.23 million, or by  
9 \$45.71 million.

10 Other Compensation

11 Q. What is other compensation expense?

12 A. Other Compensation is incentive compensation for  
13 the Company's officers and non-officer  
14 management employees. Specifically, costs  
15 associated with Con Edison's Long-Term Incentive  
16 Plan (LTIP). According to Company witness Tai,  
17 the LTIP rewards achievement of financial and  
18 operation goals, as well as total shareholder  
19 return.

20 The LTIP provides for awards of restricted  
21 stock units. The stock units provide for the  
22 right to receive one share of Con Edison common  
23 stock, the cash value of one share of common  
24 stock, or a combination thereof, for each stock

- 1 unit granted.
- 2 Q. How much is Con Edison requesting for other  
3 compensation expense?
- 4 A. The Company is requesting a rate year rate  
5 allowance of \$2.43 million for Other  
6 Compensation.
- 7 Q. How did the Company derive its rate request for  
8 other compensation?
- 9 A. The Company normalized, or reduced, the actual  
10 historic test year expense of \$7.087 million by  
11 \$4.730 million to remove LTIP compensation  
12 expense associated with its officer employees.  
13 The Company then escalated the normalized amount  
14 for inflation.
- 15 Q. Was this an issue in Con Edison's last electric  
16 rate case?
- 17 A. Yes, it was.
- 18 Q. Has the Company made any changes to the program  
19 to address the Commission's concerns in the last  
20 case?
- 21 A. No.
- 22 Q. What did the Commission decide in the 2009 Rate  
23 Order concerning the recovery of costs  
24 associated with this program?

1 A. The Commission denied the Company's request to  
2 recover LTIP in rates. The Commission stated  
3 that "[t]he issues of the Long-Term Incentive  
4 Plan are the same as for the variable pay  
5 except, as the recommended decision explains,  
6 that the long-term incentive plan is even more  
7 heavily based on the financial parameter that  
8 benefit shareholders rather than ratepayers."

9 Q. Does the Panel support the recovery of the costs  
10 associated with the Company's LTIP in this  
11 proceeding?

12 A. No. The LTIP is designed to, and intended to,  
13 primarily benefit of shareholders. Furthermore,  
14 cost reductions associated with the program  
15 cannot be accurately identified and captured for  
16 customers. Allowing the cost of the program  
17 would impose an unwarranted economic burden on  
18 customers, without the appropriate benefits  
19 flowing to them.

20 Directors' Incentive Compensation

21 Q. Please describe the nature of the costs the  
22 Company seeks to recover through its rate  
23 allowance for corporate and fiscal expense.

24 A. The costs included in this expense category

1 relate to the Board of Directors, the annual  
2 shareholder meeting and shareholder  
3 publications.

4 Q. How much is the Company forecasting for rate  
5 year corporate and fiscal expense?

6 A. The Company is forecasting corporate and fiscal  
7 expense of \$4.679 million in the rate year.

8 Q. Are you proposing to adjust the Company's  
9 forecast?

10 A. Yes. Included in the Company's forecast is the  
11 cost of stock awards given to the Board of  
12 Directors. To be consistent with the Commission  
13 decision regarding incentive pay, and  
14 considering the fact that this benefit is  
15 aligned solely with shareholder interests, we  
16 are eliminating this cost from the Company's  
17 forecast.

18 Q. Please elaborate as to why the costs associated  
19 with Board of Director stock awards should be  
20 removed from the rate year forecast.

21 A. Pursuant to the terms of the LTIP, Directors  
22 must hold the stock until they no longer serve  
23 as Directors of the Company. By receiving  
24 compensation in the form of stock, Director's

1 compensation is directly tied to shareholders  
2 interests. If the stock price appreciates, the  
3 value of the Director's deferred compensation  
4 increases. If the stock price declines, the  
5 value of the Director's deferred compensation  
6 also declines. Therefore, it stands to reason  
7 that the ultimate purpose of the plan is to  
8 incent Directors to increase the stock price.

9 Q. Are dividends paid on the LTIP - Stock Awards?

10 A. Dividend equivalents are paid to Directors based  
11 on these Stock Awards. Directors may elect to  
12 receive dividend equivalents earned on the stock  
13 units in cash payments or reinvested in  
14 additional stock units. Since the Board  
15 controls the dividend, there is further  
16 incentive for them to award greater dividends,  
17 since they are direct beneficiaries.

18 Q. Does the Panel believe the dividend equivalents  
19 associated with the LTIP should be allowed in  
20 rates?

21 A. No, we do not for two reasons. First, these  
22 dividend equivalents are associated with the  
23 LTIP - Stock Awards - as discussed previously.  
24 In its 2009 Rate Order, the Commission did not

1 allow this incentive pay to be included in  
2 rates. If the underlying stock units are not  
3 allowed in rates, the dividends associated with  
4 the disallowed stock should be similarly  
5 disallowed.

6 Second, dividends are never accounted for  
7 above-the-line. Dividends are not an expense;  
8 they are not paid out of net income, nor are  
9 they part of the income statement. Dividends  
10 are recorded in the statement of retained  
11 earnings, as a distribution of equity. If  
12 normal dividends are not allowed in rates,  
13 dividend equivalents should not be allowed in  
14 rates.

15 Q. Would you please summarize your adjustments to  
16 Directors' incentive compensation within  
17 corporate and fiscal expense?

18 A. The adjustment associated with Board of Director  
19 stock awards is \$0.534 million. The adjustment  
20 related to the Director's dividend equivalents  
21 is \$.831 million. Therefore, we are proposing  
22 to reduce the Company's rate year forecast for  
23 corporate and fiscal expense from \$4.679 million  
24 to \$3.314 million, or by \$1.365 million.

1 **O&M Expenses - Non-Labor**

2 **Electric Operations**

3 Q. Does the Panel have a correction to electric  
4 operations expense?

5 A. Yes. In response to Staff IR DPS-448  
6 (Exhibit\_\_ (AP-2)), the Company agrees that a  
7 normalization adjustment is appropriate in the  
8 amount of \$354,000, including escalation, to  
9 reflect a normal level of installation costs to  
10 be incurred in the rate year.

11 **Employees Pension and OPEB Expense**

12 Q. Does the Panel agree with the Company's forecast  
13 of rate year pension and other post employment  
14 benefits (OPEBs) costs?

15 A. Yes. We examined the Company's forecast based  
16 on latest actuarial information and agree with  
17 the rate year pension and OPEB expense reflected  
18 in the Company's revenue requirement calculation

19 Q. Does the Panel believe that the pension and OPEB  
20 expense should be updated for the latest known  
21 actuarial data in this case?

22 A. Yes, we do. Since this is a material cost which  
23 can be easily verified, we propose that it be  
24 updated for latest known information later in

1 this proceeding.

2 Q. If the pension and OPEB expense forecast is  
3 updated later in this case, should the Company  
4 also reflect the impact of that update in its  
5 calculation of the capitalized pension and OPEB  
6 adjustment?

7 A. Yes, it should.

8 Employee Welfare Expense

9 Q. How much is the Company requesting as a rate  
10 year rate year allowance for employee welfare  
11 expense?

12 A. The Company is requesting a rate allowance of  
13 \$98.387 million, which consists of \$67.141  
14 million for health insurance expense, \$30.154  
15 million for employee welfare benefit programs  
16 expense other than health insurance and \$1.092  
17 million for employee welfare expense for new  
18 employees.

19 Q. Would you explain how the Company forecasts its  
20 rate year health insurance expense?

21 A. For medical, hospitalization, and dental plans  
22 (excluding the dental plan with ASO), the  
23 Company started with January 2009 actual premium  
24 levels and number of employee plans as of March

1           2009, and then escalated the plans costs by an  
2           annual rate of 2.2% for 2010 and 2011.

3           For its other health insurance plans,  
4           specifically prescription drugs, vision and ASO  
5           dental plans, the Company started with the  
6           historic test year expenses and then escalated  
7           the plans costs by a total of 2.2% rate for the  
8           27 months from the historic test year to the  
9           rate year.

10          For its long-term disability plan, the  
11          Company projected the rate year expenses by  
12          increasing the historic test year expense level  
13          by a 7.4% labor escalation factor.

14          The Company then deducts the employee  
15          contributions to the health insurance plans to  
16          develop the net health insurance costs before  
17          employee contributions. The Company includes a  
18          program change of \$1.904 million related to a  
19          proposed increase in the employees' health  
20          insurance contribution.

21          Finally, the Company reflects the  
22          forecasted capitalization of approximately  
23          35.09% of its projected electric health

1 insurance cost associated with capitalized labor  
2 cost in the rate year.

3 Q. What escalation rate did Company use to forecast  
4 its rate year health insurance cost in this  
5 case?

6 A. The Company testified that it proposed to use  
7 the GDP deflator to escalate this expense, but  
8 the Company actually applied an annual rate of  
9 2.2% for both 2009 and 2010 to escalated this  
10 expense, instead of their own forecasted rate  
11 GDP deflator rate, per CPB IR CPB-119  
12 (Exhibit\_\_ (AP-2)), of 1.2% and 2.1% for 2009 and  
13 2010, which overstates its forecast.

14 Q. Did the Company underestimate certain employee  
15 health cost for the Rate Year?

16 A. Yes, it did. It used an annual inflation rate,  
17 when it should have used the 27 month inflation  
18 rate of 3.13% to forecast its rate year health  
19 care costs related to prescription drug, vision  
20 and ASO dental plan, the Company understated  
21 these costs.

22 Q. What is the net adjustment the panel is  
23 proposing to address the overstatement and  
24 understatement of the Health Insurance forecast?

- 1 A. The net adjustment is a decrease of \$0.39  
2 million, net of capitalization.
- 3 Q. Did the Commission comment on employee welfare  
4 programs in its 2009 Rate Order?
- 5 A. Yes. On page 84 of its 2009 Rate Order, in  
6 reference to one of the Company's employee  
7 welfare benefit programs- the work-home wellness  
8 program, the Commission stated: "[o]therwise,  
9 in these challenging economic times, the Company  
10 should be looking for additional ways to  
11 economize, rather than ways to expand  
12 discretionary programs."
- 13 Q. Did the Commission's 2009 Rate Order make any  
14 additional comments on discretionary spending?
- 15 A. Yes. On page 10 of its Order the Commission  
16 stated: "[i]n light of the extraordinary hard  
17 times being experienced by the Company's  
18 customers, that the Company can and should do  
19 more to cut some of its other costs without  
20 negatively impacting electric service  
21 reliability, safety, or quality in the near- or  
22 long-term."
- 23 Q. Has the Con Edison proposed any austerity  
24 related savings in this case?

1 A. Yes. The Staff Policy Panel is addressing the  
2 Company's proposed austerity program efforts in  
3 the rate year.

4 Q. Are you proposing an austerity related  
5 adjustment in addition to the measures offered  
6 by the Company, and that provided by the Staff  
7 Policy Panel?

8 A. Yes.

9 Q. Would you please explain your recommended  
10 austerity related adjustment?

11 A. Yes. We believe the Company can cut back on  
12 several of its employee welfare benefit program  
13 costs without effecting safe and reliable  
14 service. Specifically, the programs we propose  
15 adjusting as discretionary in the rate year are:  
16 (1) Tuition Aid; (2) Employee Publication and  
17 Communication; (3) Scholarship for Employee's  
18 Children; (4) Consulting Service, and (5) Home  
19 and Work Wellness.

20 The cost of these five benefit programs  
21 increased dramatically in the past year. The  
22 combined cost of these programs increased 66% in  
23 2008 as compared to 2007.

1 Q. How did the Company forecast its rate year  
2 expense for the first four of the five benefit  
3 programs?

4 A. The Company uses the actual historic test year  
5 program costs, and then increased labor related  
6 costs by 7.4% and non-labor related costs by GDP  
7 inflation rates.

8 Q. How did the Company forecast the program related  
9 to Home and Work Wellness?

10 A. For this program, Con Edison decreased the  
11 forecast of this expense by approximately 3%  
12 from the test year to rate year, to reflect  
13 reductions and savings in various sub-programs  
14 within this group.

15 Q. Please explain your proposed adjustment.

16 A. We propose to use the historic three-year  
17 average expense level for the period from 2006  
18 through 2008 to forecast the rate year expense  
19 levels for these five benefit programs. In  
20 recommending this adjustment, we are taking into  
21 consideration the continued economic condition  
22 in the Company's service territory, the  
23 Company's significant requested rate increase in  
24 this proceeding and the Commission's desire that

- 1 companies under its jurisdiction undertake  
2 measures to reduce or eliminate costs that will  
3 not impact the provision of safe and reliable  
4 service. This approach will mitigate the rate  
5 increase impact and partially relieve the  
6 Customers' burden in this tough economic  
7 environment, while not impairing the Company's  
8 ability to provide safe and reliable service.
- 9 Q. Using a three-year average of actual historic  
10 costs as a basis to forecast these five benefit  
11 program costs, what is your proposed adjustment?
- 12 A. Our proposed adjustment decreases the Company's  
13 rate year forecast of employee welfare expense  
14 by \$2.242 million.
- 15 Q. Does the Panel have an alternative austerity  
16 related proposal for these five programs?
- 17 A. Yes. Our alternative proposal is to recommend  
18 that the Commission consider disallowing all of  
19 the costs associated with these five employee  
20 welfare programs. If these programs are  
21 eliminated in their entirety it would decrease  
22 employee welfare expense by approximately \$8.08  
23 million in the rate year.

1 Q. Does the Panel have any additional adjustments  
2 to the Company's forecast rate year request of  
3 employee welfare expense associated with the  
4 Staff's adjustments to the company's request for  
5 new employees in the rate year?

6 A. Yes. We have two adjustments. One is just a  
7 concomitant adjustment tracking Staff's labor  
8 program change adjustment related to the number  
9 of new employees in the rate year. This  
10 adjustment reduces the Company's forecast by  
11 \$0.293 million.

12 Our second adjustment reflects a correction  
13 of the Company's failure to include the  
14 employee's contributions to health care for new  
15 employees. The Panel's methodology more  
16 accurately reflects the true net health care  
17 costs the Company will incur in Rate Year. This  
18 adjustment decreases the new employee welfare  
19 expense for the Rate Year by \$0.301 million.

20 Q. Are there any concomitant adjustments to  
21 employee welfare expense related to using  
22 Staff's labor escalation?

1 A. Yes. We have two concomitant adjustments to  
2 employee welfare expense related to the change  
3 in the labor escalation rate.

4 Q. What is the first adjustment?

5 A. Applying Staff's labor escalation rate of 3.39%  
6 to the calculation of employee welfare benefit  
7 expense, other than health insurance, this  
8 results in adjustment of \$0.517 million.

9 Q. What is the second adjustment?

10 A. For the Company's health care costs related to  
11 for the long term disability plan, we propose to  
12 apply our labor escalation rate of 3.39%, rather  
13 than the Company's rate, to project the rate  
14 year cost. This produces an adjustment of  
15 \$0.161 million.

16 **Information Resources**

17 Q. Does the Company's forecast of rate year  
18 Information Resources expense include costs  
19 associated with it proposed Enterprise Resource  
20 Planning (ERP) system?

21 A. Yes. The Company's forecast includes \$0.327  
22 million in rate year related to the ERP system.

23 Q. Please briefly describe the Company's proposed  
24 ERP system as testified to by the Company's

- 1 Accounting Panel?
- 2 A. This a comprehensive plan by the Company to  
3 replace many of its aging computer systems. The  
4 vast majority of the costs relate to "Corporate  
5 Accounting New Financial & Supply Chain System",  
6 which is replacing its current the General  
7 Ledger System. The total cost of this part of  
8 the capital project is forecast at approximately  
9 \$163 million.
- 10 Q. Please further discuss the project related to  
11 replacing the General Ledger System.
- 12 A. In its initial filing, Company estimated that  
13 the replacing the General Ledger system would  
14 cost approximately \$100.5 million on a total  
15 company basis. The electric department's share  
16 of the total cost was estimated to be  
17 approximately \$77.5 million. In its July 10<sup>th</sup>  
18 preliminary update, the Company significantly  
19 revised its forecasted ERP project costs to  
20 approximately \$163.5 million.
- 21 Q. When does the Company estimate that this system  
22 will go in service?
- 23 A. It expects to complete the project sometime  
24 after the end of the second rate year.

- 1 Q. Does Con Edison discuss the benefits of these  
2 programs in its testimony?
- 3 A. Yes. In its testimony, the Company goes to  
4 great lengths to discuss the benefits, the need,  
5 and potential cost savings of replacing this  
6 system. It discusses improved controls and  
7 decision making, improvements in internal  
8 customer service, reduced manual efforts,  
9 enhanced reporting capabilities, consistency and  
10 standardization of procedures, improved resource  
11 management, improved ability to measure and  
12 track project/programs costs more accurately,  
13 improved tracking of inventory, reduced risk in  
14 the financial close and reporting process,  
15 reduced data entry, and enhanced ability to do  
16 ad hoc reporting.
- 17 Q. Does the Company have an estimate of when all  
18 these benefits will pay for themselves?
- 19 A. Yes. In response to Staff IR DPS-293  
20 (Exhibit\_\_ (AP-2)), the Company estimates that  
21 this project will pay for itself in 11 to 17  
22 years.
- 23 Q. Did Liberty Consulting Group recently complete a  
24 management and operations audit of Con Edison in

1 Case 08-M-0152?

2 A. Yes. On August 7th, the New York State  
3 Department of Public Service (DPS) released the  
4 Liberty Consulting Group's management and  
5 operations audit of Con Edison. The audit  
6 covers the electric, natural gas, and steam  
7 businesses, with a specific focus on the  
8 company's construction program planning  
9 processes and operational efficiency; it also  
10 identified opportunities for improvement.

11 Q. Do you have a concern with the Company moving  
12 ahead with a project of this magnitude when a  
13 very recent audit found there was deficient  
14 Board Directors involvement in infrastructure  
15 planning decisions?

16 A. Yes, we do. The audit recommended that Con  
17 Edison revise its "Board Committee structure to  
18 better coordinate functions and to focus on  
19 infrastructure planning, oversight, and  
20 performance measurement." The audit also  
21 recommended that Con Edison "[i]ncorporate  
22 changes in management's form and schedule for  
23 infrastructure planning and budgeting into a  
24 more structured, resequenced, and more intensive

1           regimen of board review."

2    Q.    Has Con Edison's Board of Directors approved  
3           this project?

4    A.    To our knowledge it has not.

5    Q.    Did the Commission comment on discretionary  
6           spending in the 2009 Rate Order?

7    A.    Yes.  As discussed previously, the Commission in  
8           its 2009 Rate Order stated that: "[i]n these  
9           challenging economic times, the Company should  
10          be looking for additional ways to economize,  
11          rather than ways to expand discretionary  
12          programs".  Further, the Commission stated:  
13          "[i]n light of the extraordinary hard times  
14          being experienced by the Company's customers,  
15          that the Company can and should do more to cut  
16          some of its other costs without negatively  
17          impacting electric service reliability, safety,  
18          or quality in the near- or long-term."  
19    Q.    Given the economic turmoil that the Company's  
20          customer base is facing, the Commission's  
21          concerns on discretionary spending, the recent  
22          management and operations audit findings  
23          regarding the lack of Board involvement in  
24          infrastructure planning, and the recent electric

1 rate increases the customers have endured over  
2 the last few years, does the Panel believe that  
3 this is the best environment to pursue this  
4 large capital project?

5 A. No, we do not. If you add up Con Edison's rate  
6 increases for the last two years, plus the  
7 amount the Company is requesting in this case,  
8 it adds up to approximately \$2 billion more in  
9 additional annual revenues, in this difficult  
10 economic environment. We believe this is the  
11 wrong time to be spending vast amounts of money  
12 on projects that have little to do with  
13 providing safe and reliable service.

14 Q. Can the Panel suggest a way it would not oppose  
15 this capital projects?

16 A. Con Edison has gone to great lengths to stress  
17 the benefits and savings that these new projects  
18 will bring. If the Company can develop a plan  
19 to implement this new system on a basis that is  
20 revenue neutral to its customers, we would  
21 consider recommending such a proposal.

22 Q. How much is your adjustment for this expense  
23 item?

1 A. There is a \$.327 million adjustment required to  
2 remove this cost from the rate year.

3 Insurance

4 Q. Is the Panel proposing to adjust the Company's  
5 forecast to rate year insurance expense?

6 A. Yes, we have one adjustment related to the  
7 insurance escalation used by the Company, and  
8 two adjustments related to Directors and  
9 Officers Insurance (D&O).

10 Q. Please explain your adjustment to the Company's  
11 insurance escalation calculation.

12 A. The Company uses the latest known actuals, plus  
13 the GDP escalator to forecast this expense. The  
14 concern we have is with the Company's use of a  
15 2.2% annual inflation rate for 2009 and 2010,  
16 instead of the inflation rate it reported in  
17 response CPB IR CPB-119 (Exhibit\_\_(AP-2)), which  
18 is 1.2% and 2.1% for 2009 and 2010,  
19 respectively.

20 Q. If the Company's reported inflation rates are  
21 used in calculating the forecast, instead of  
22 2.2%, what would be the adjustment to this  
23 expense?

24 A. The rate year forecast of this expense decreases

1 by \$.134 million.

2 Q. Please describe D&O insurance?

3 A. D&O insurance covers the Company and its  
4 directors and officers for "wrongful acts" in  
5 performing its respective corporate capacities.

6 Q. Could you further explain "wrongful acts"?

7 A. "Wrongful acts" are defined as: "Actual or  
8 alleged breach of duty, neglect, error,  
9 misstatement, misleading statement or omission  
10 actually or allegedly caused, committed or  
11 attempted by any Director or Officer while  
12 acting individually or collectively in their  
13 capacity as such, or claimed against them solely  
14 by reason of their being Directors or Officers."  
15 Illegal or fraudulent acts would not be covered  
16 under this insurance.

17 Q. Please explain your two adjustments to D&O  
18 insurance.

19 A. The first adjustment has to do with the Company  
20 being over-insured relative to its peers. The  
21 second adjustment has to do with splitting the  
22 cost of this insurance 50/50, between  
23 stockholders and shareholders, in accordance  
24 with recent Commission decisions on this issue,

- 1 including Con Edison's 2009 Rate Order.
- 2 Q. Please explain how you developed your peer group
- 3 for Con Edison.
- 4 A. We did not develop a peer group; the Company did
- 5 in its Exhibit\_\_ (RH-7). We relied on that.
- 6 Q. What does Exhibit\_\_ (RH-7) show?
- 7 A. Exhibit\_\_ (RH-7) shows a list of 20 Companies
- 8 that Con Edison considers its peers. It shows
- 9 the D&O coverage limits and market
- 10 capitalization for each company and then
- 11 calculates the coverage limits as a percent of
- 12 market capitalization.
- 13 Q. What is the average coverage limit as a percent
- 14 of market capitalization for the peer group?
- 15 A. The average is coverage limit represent 1.8% of
- 16 overall market capitalization.
- 17 Q. If you apply the peer group's average coverage
- 18 limit as a percent of capitalization to a
- 19 utility of Con Edison's size, what should the
- 20 average coverage level be?
- 21 A. Con Edison has a market Capitalization of
- 22 approximately \$10.2 billion, the coverage level
- 23 for a utility company of that size, based on the
- 24 peer group's 1.8% average, would be \$183

1 million.

2 Q. What is Con Edison's coverage limit?

3 A. Con Edison's D&O coverage limit is \$300 million,  
4 or \$117 million above its peer group's average.

5 Q. Do you believe that Con Edison is currently over  
6 insured, and its coverage limit should be in-  
7 line with its utility peer group?

8 A. We believe that the management of the Company  
9 can choose whatever coverage level it thinks it  
10 needs, but customers should not be expected to  
11 pay beyond the average coverage limit of its  
12 peers. If management believes they need a  
13 higher level of coverage, the shareholders  
14 should pay the amount above the average.

15 Q. How much less would it cost Con Edison if its  
16 coverage limit was inline with its peers?

17 A. D&O insurance would cost Con Edison  
18 approximately \$0.753 million less. We propose  
19 to disallow this amount.

20 Q. What is your second adjustment to D&O insurance?

21 A. D&O insurance indemnifies the Company and  
22 individual officers and directors for acts found  
23 to be "wrongful". Although "wrongful acts" are  
24 not criminal or fraudulent, "wrongful" acts do

1 include negligence, error, and breach of duty on  
2 the part of Directors or Officers.

3 Q. If a court of law determines that an officer of  
4 Con Edison acted with negligence, and awarded a  
5 large sum of money to the plaintiff, do you  
6 believe the customers should bear the cost of  
7 that negligent act.

8 A. Although it is difficult analyze every possible  
9 hypothetical scenario, and give a definitive  
10 answer that applies every situation, we believe  
11 in the vast majority of those situations the  
12 customers should not have to pay for a negligent  
13 act of an Officer.

14 Q. So if in your opinion, in the vast majority of  
15 those cases you would not expect customers to  
16 pay awards for an officer found to be negligent,  
17 why should the customers to pay for insurance  
18 protecting against officer negligence?

19 A. In general, the customer should not. Insurance  
20 is in place to provide financial protection  
21 against future, unknown incidents. In the  
22 instance of D&O insurance, it is for negligence  
23 or breach of duty by an Officer or Director.  
24 Since the events that trigger insurance coverage

1 are by definition in the future and unknown, the  
2 only thing we can analyze are hypothetical  
3 scenarios. Although we believe that the vast  
4 majority of officer negligence awards should not  
5 be paid by customers, we cannot say definitively  
6 that they would never be paid by customers,  
7 under any circumstances. We also believe that  
8 the customers do receive a benefit from the  
9 portion of the insurance that covers litigation,  
10 since plaintiffs may bring lawsuits whether or  
11 not the claims and alleged wrongful acts have  
12 any basis. Defense costs can be significant,  
13 even in instances where the underlying claim is  
14 without merit.

15 Q. How does the Panel believe the cost of D&O  
16 insurance should be split between shareholders  
17 and customers?

18 A. As discussed earlier, we're dealing with  
19 hypothetical scenarios so it is difficult to  
20 develop a cost-sharing split with any precision.  
21 Since it is our opinion that in most cases  
22 customers should not have to pay for negligence  
23 or breach of duty, we believe that a sharing  
24 percent of around 75% would be an appropriate

1 amount of the costs for the shareholders to  
2 bear.

3 However, since the Commission in its  
4 recently adopted 50/50 sharing in its 2009  
5 Order, we would accept 50/50 sharing for the  
6 term of the rate plan in this case.

7 Q. What is the basis for the Commission's adoption  
8 of the 50/50 split in the 2009 Rate Order?

9 A. On pages 90 and 91, the Commission stated:  
10 "[o]n the other hand, D&O insurance also  
11 provides substantial protection for  
12 shareholders. The latter, moreover, not  
13 customers, elect directors and thus have  
14 influence over whether competent directors and  
15 officers are in place that customers do not. We  
16 find no particularly good way to distinguish and  
17 quantify the benefits of D&O insurance to  
18 ratepayers from the benefits to shareholders,  
19 especially taking into account the advantage  
20 that shareholders have in control over directors  
21 and officers. We believe the fairest and most  
22 reasonable way to apportion the cost of D&O  
23 insurance therefore is to share it equally  
24 between ratepayers and shareholders. We will

1 allow 50% of the cost of \$200 million in  
2 insurance coverage in the Company's cost of  
3 electric delivery service."

4 Q. Since the issuance of Con Edison's 2009 Rate  
5 Order, has the Commission adopted 50/50 sharing  
6 for any other utilities?

7 A. Yes, for Central Hudson in Case 08-E-0887. On  
8 page 16 of the Order issued June 22, 2009, the  
9 Commission states: "[t]he Company's argument  
10 misses the point. We acknowledged in our Con  
11 Edison Order that there is:  
12 no particularly good way to distinguish and  
13 quantify the benefits of D&O insurance to  
14 ratepayers from the benefits to shareholders.  
15 In other words, we adopted the 50-50 sharing for  
16 Con Edison precisely because there was no  
17 empirical basis for determining the relative  
18 value of the benefits of this type of insurance  
19 to ratepayers and shareholders.  
20 We have the same situation in this case, and we  
21 adopt the same resolution. Accordingly, Staff's  
22 exception is granted, and we direct that one-  
23 half the cost of the premiums for D&O liability  
24 insurance be excluded from rates."

- 1 Q. Has the Company filed a Petition for Rehearing  
2 on the Commission's 2009 Rate Order on this  
3 issue?
- 4 A. Yes. The sharing of D&O costs 50/50 between  
5 shareholders and customers is one of the issues  
6 Con Edison is contesting in its Petition for  
7 Rehearing that was filed on May 26, 2009. It is  
8 also an issue in a Petition for Rehearing filed  
9 by Central Hudson on July 21, 2009.
- 10 Q. Do you believe that what the Commission decides  
11 in the rehearing cases should be instructive as  
12 to how this issue should be handled in this  
13 case?
- 14 A. Yes, since the issue in the rehearing case is  
15 identical to the issue in this case.
- 16 Q. What is your adjustment to insurance expense  
17 when you apply your 50/50 sharing proposal?
- 18 A. Our adjustment for 50/50 sharing of D&O  
19 insurance decreases the insurance expense by  
20 \$1.535 million.
- 21 Q. Is there a concomitant adjustment to Rate Year  
22 working capital as a result of the Panel's  
23 adjustments to the Company's Rate Year forecast  
24 of insurance expense?

1 A. Yes. Prepayments for insurance assume 45% of  
2 insurance premiums are prepaid. So the  
3 adjustment to prepaid insurance is \$1.144  
4 million, based on our adjustments.

5 Renewable Portfolio Standard / System

6 Benefit Charge Fees

7 Q. Please describe the nature of System Benefit  
8 Charge (SBC) and Renewable Portfolio Standard  
9 (RPS) fees reflected in the Company's rate  
10 filing.

11 A. To support energy-related programs administered  
12 by New York State Energy Research and  
13 Development Authority (NYSERDA), Con Edison  
14 collects SBC and RPS fees from its customers and  
15 in turn remits them to NYSERDA.

16 Q. How does the Company present these fees in its  
17 revenue requirement presentation?

18 A. The RPS and SBC fees in the Company's revenue  
19 requirement presentation are included in both  
20 operating revenue and expense and completely  
21 offset each other, since the Company actually  
22 recovers these fees via a customer bill  
23 surcharge rather than base rates.

24 Q. Is the Panel proposing to correct the amount of

1 RPS and SBC fees reflected by the Company's in  
2 its filing?

3 A. Yes. Based on the allowed recovery of these  
4 fees in Cases 03-E-0188, 05-M-0090, and 07-M-  
5 0548, we are increasing the Company's forecast  
6 of RPS fees from \$47.438 million to \$47.807  
7 million, or by \$0.369 million, and decreasing  
8 its forecast of SBC fees from \$148.698 million  
9 to \$146.088 million, or by \$2.610 million.  
10 Consequently, we are decreasing the Company's  
11 forecast of operating revenues and expense by  
12 \$2.610 million, since the fees are included in  
13 the Company's forecast operating revenues and  
14 expenses.

15 **Regulatory Commission Expense**

16 Q. Please explain your adjustments to the Company's  
17 forecast of rate year regulatory commission  
18 expense?

19 A. Our first adjustment addresses the Company's  
20 inclusion of Temporary State Assessment - part  
21 of Public Service Law (PSL) Section 18a in its  
22 rate year forecast.

23 The Temporary State Assessment in the  
24 Company's revenue requirement presentation are

1 included in both operating revenue and expense,  
2 since its recovers the temporary surcharge by  
3 way of a customer bill surcharge pursuant to the  
4 Commissions' directives in Case 09-M-0311 (Order  
5 Implementation Temporary State Assessment). The  
6 Company also reflected the impact of the  
7 Temporary State Assessment in its working  
8 capital calculation.

9 We are removing the amounts associated with  
10 the Temporary State Assessment from the  
11 Company's revenue requirement calculation  
12 because the Company fully recovers all costs,  
13 including all working capital requirements, via  
14 the Commission ordered surcharge mechanism. In  
15 its response to Staff IR DPS-389 (Exhibit\_\_ (AP-  
16 2)), the Company agreed to remove the Temporary  
17 State Assessment in its entirety from its  
18 revenue requirement calculation.

19 Q. Please continue with your second adjustment.

20 A. We are proposing to update the forecast of rate  
21 year PSC Assessment based on the Commission's  
22 August 10, 2009 assessment billing for Con  
23 Edison. Accordingly, we are decreasing the  
24 Company's forecast from \$28.762 to \$27.339, or a.

- 1 decrease of \$1.423 million.
- 2 Q. Please continue with your final adjustment  
3 concerning spent nuclear fuel (SNF) litigation  
4 costs included in the Company's forecast.
- 5 A. This case involves Con Edison's claim of the  
6 Department of Energy's (DOE) disregard of a 1982  
7 statute and breach of a 1983 contract with Con  
8 Edison. Under the statute and contract, in  
9 exchange for the payment of fees by Con Edison  
10 that exceeded \$120 million, DOE was required to  
11 commence disposal of spent nuclear fuel from the  
12 Con Edison's Indian Point (IP) nuclear power  
13 plant beginning in January 1998. Con Edison  
14 sold IP to the Entergy Corporation in 2001,  
15 according to the Company, when DOE was already  
16 in breach of the contract. A decision is  
17 expected in early 2010.
- 18 Q. Does the panel predict that the Company will be  
19 successful in its law suit?
- 20 A. Outcomes of the lawsuits are very difficult to  
21 predict, but we believe there is a reasonable  
22 possibility that Con Edison will be successful,  
23 otherwise they most likely would not have  
24 pursued the law suit.

- 1 Q. Would the Panel prefer that the Company defer  
2 their litigation costs until the outcome of the  
3 case becomes known?
- 4 A. Yes, we would. Considering the size of the rate  
5 increase in this case and the current state of  
6 the economy, we recommend to defer the recovery  
7 of the Company's Rate Year SNF litigation cost  
8 request until the Company recovers the cost,  
9 partly or wholly from its proceeding against  
10 DOE. The impact of our adjustment decreases the  
11 Company's Regulatory Commission Expense in the  
12 Rate Year by \$2.67 million. We propose the  
13 Company defer, with carrying charges at the  
14 Other Customer Capital Rate, its actual  
15 litigation costs not already reflected in rates.

16 Research and Development Capitalization

- 17 Q. Did the Company propose to capitalize a portion  
18 of its forecasted research and development (R&D)  
19 expense in the rate year?
- 20 A. Yes, the Company proposed to capitalize 1.6% of  
21 its projected rate year R&D expense based on the  
22 methodology reflected in the Commission's 2009  
23 Rate Order.
- 24 Q. Would you explain how the Company calculated the

1 amount to be capitalized?

2 A. Yes. The Company took the amount of R&D  
3 actually capitalized over the five year period  
4 2004 - 2008 and compared to its actual R&D  
5 expense in those same five-years to develop a  
6 capitalization rate. It then applied this  
7 capitalization to its rate year forecast of R&D  
8 expense to determine the amount of expense  
9 capitalized in the rate year.

10 Q. In developing its capitalization rate, did Con  
11 Edison normalize out a portion of costs  
12 capitalized in 2005?

13 A. Yes. The Company normalizes out some  
14 capitalization costs in 2005 related to "Sarnoff  
15 stray voltage vehicles" in developing its  
16 capitalization rate. It is the Company's  
17 contention that this was a very high priority  
18 project and it purchased more prototypes  
19 vehicles from the R&D organization than it  
20 normally would have, had this not been a high  
21 priority case.

22 Q. Do you agree with the Company's normalization of  
23 2005 capitalized costs?

24 A. No. The reason for using a five-year average to

1           develop the capitalization rate is to smooth out  
2           any anomalies in any given year. The Company's  
3           normalization distorts the intent of using a  
4           five-year average in developing a capitalization  
5           rate.

6    Q.    What is the impact of including the normalized  
7           amount in the R&D capitalization rate?

8    A.    The capitalization rate would increase from 1.6%  
9           to 3.5%. Applying this rate to Staff's rate  
10          year forecast of this expense results in a  
11          decrease to R&D expense of \$.282 million. A  
12          concomitant adjustment is also required  
13          increasing rate year plant in service by this  
14          amount.

15                            Security

16   Q.    How much is Con Edison forecasting for rate year  
17          security expenses?

18   A.    The Company is requesting a rate allowance of  
19          \$1.767 million for security expenses.

20   Q.    Is the Panel proposing to adjust Con Edison's  
21          rate request?

22   A.    Yes. We are proposing to reduce the request by  
23          \$0.100 million to remove forecasted maintenance  
24          contract costs associated with the Company's new

1 geo-spatial camera mapping system.

2 Q. Why is the Panel removing the expense from the  
3 Company's forecast?

4 A. To prevent the Company from recovering the same  
5 maintenance costs twice; once through rate base  
6 and once in O&M expense.

7 Q. Would you please explain how customers would be  
8 paying for these maintenance costs two times  
9 under the Company's proposed ratemaking?

10 Q. Yes. In pre-filed testimony, Company Witness  
11 Campanella indicates that the capital costs  
12 associated with installing and putting into  
13 place this system are forecasted to cost \$1.427  
14 million. She states that, "[t]he maintenance  
15 costs the first rate year would be included in  
16 the contract price as part of the warranty".  
17 She also claims that thereafter, the annual  
18 maintenance costs of the new system would be  
19 \$120,000.

20 The capital costs of \$1.427 million  
21 associated with this new system are fully  
22 reflected in the Company's forecast of rate year  
23 plant in service. In its case, Staff is not  
24 proposing to adjust the Company's forecast of

1 capital costs associated with this new system.

2 The Company also reflects the electric  
3 departments' share of the ongoing annual  
4 maintenance costs related to this system (\$0.100  
5 million) in its rate year forecast of security  
6 expense. Consequently, Con Edison would be  
7 recovering the maintenance costs associated with  
8 this new system twice in the rate year without  
9 Staff's proposed adjustment. Accordingly, we  
10 are reducing the Company's forecast of rate year  
11 security expense by \$0.100 million to eliminate  
12 the recover of same maintenance cost twice by  
13 the Company in the rate year.

14 **Uncollectible Expense**

15 Q. Please explain your proposed adjustment.

16 A. We are increasing the forecast of rate year  
17 uncollectible expense from \$62.328 million to  
18 \$61.010 million, or a decrease of \$1.318 million  
19 tracking the impact of Staff's rate year revenue  
20 requirement adjustments.

21 **Other O&M**

22 Q. Does the Company provide a forecast for vehicle  
23 fuel?

24 A. No, the Company did not. The initial filing

1           only reflects the historic test year, 12-months  
2           ending December 31, 2008, at \$5.186 million that  
3           is escalated by general inflation of 3.13  
4           percent in Exhibit\_\_ (AP-5), Schedule 1, page 3,  
5           to a rate year allowance of \$5.349 million.

6    Q.    Does the Company plan to update its vehicle fuel  
7           expense in this proceeding?

8    A.    Yes. On page 54 of Shared Services Panel's (SSP)  
9           testimony and in its responses to Staff IRs DPS-  
10          70 and DPS-180 (Exhibit\_\_ (AP-2)), the Company  
11          indicates that it plans to update vehicle fuel  
12          expense at the latest date permissible based on  
13          the latest available DOE information.

14   Q.    Please describe the Company's proposed  
15          methodology to calculate vehicle fuel expense.

16   A.    The Company developed a formula for gasoline and  
17          a formula for biodiesel that consider the net  
18          effect of its bulk purchase agreements,  
19          including local taxes and fees based on the DOE,  
20          Energy Information Administration's (EIA) Short-  
21          Term Energy Outlook (STEO) report. The Company  
22          claims that these formulas develop a  
23          relationship between Con Edison's cost for fuel  
24          and the Federal Government's actual and

1 projected price for fuel.

2 Q. Did the Panel review Con Edison's proposal for  
3 forecasting this expense, and its planned  
4 update?

5 A. Yes, we reviewed the Company's proposal and  
6 believe it to be a reasonable methodology for  
7 forecasting this expense.

8 Q. Does the Panel recommend an adjustment to  
9 vehicle fuel expense?

10 A. Yes. Based on the August 2009 STEO report and  
11 on the Company's methodology, we forecast  
12 vehicle fuel expense at \$4.194 million in the  
13 rate year, a decrease of \$1.155 million from the  
14 Company's historic test year level of \$5.349  
15 million currently reflected in this proceeding.

16 Q. What is the Panel's opinion of the Company's  
17 request to update vehicle fuel expense at the  
18 latest date permissible based on the latest  
19 available DOE information?

20 A. Given the volatility of the price of gasoline  
21 and diesel fuel, we believe it is best to update  
22 this expense using the December 2009 STEO  
23 report, when it becomes available.

24 Other O&M (EEPS)

1 Q. In the 2009 Rate Order did the Commission decide  
2 whether mechanisms of recovery of costs related  
3 to Energy Efficiency Portfolio Standard (EEPS)  
4 should be decided in the rate proceeding or in  
5 the EEPS proceeding, Case 07-M-0548?

6 A. It started on page 101 of the 2009 Rate Order:  
7 "[t]he Company is correct that no language in  
8 either the EEPS Order or the Fast Track Order  
9 expressly precludes considering its base energy  
10 efficiency costs here. Nonetheless, we are  
11 concerned that allowing these costs in rates  
12 here could make it more difficult to keep track  
13 of them in addressing cost recovery and cost-  
14 effectiveness evaluations of energy efficiency  
15 programs in the EEPS proceedings. In our  
16 judgment, it is preferable for the Company to  
17 pursue recovery of these costs through the  
18 mechanisms established in those proceedings.  
19 Accordingly, we will disallow the costs in  
20 question here."

21 Q. Does the Panel propose to follow the approach  
22 adopted in the 2009 Rate Order for this case,  
23 and defer to the EEPS Case to decide the  
24 recovery mechanisms?

- 1 A. Yes, we do.
- 2 Q. Has the Company filed a Petition for Rehearing  
3 on the Commission's 2009 Rate Order on this  
4 issue?
- 5 A. Yes. The mechanisms for recovery of EEPs is one  
6 of the issues Con Edison is contesting in its  
7 Petition for Rehearing.
- 8 Q. Do you believe that what the Commission decides  
9 in the rehearing case should be instructive as  
10 to how this issue should be handled in this  
11 case?
- 12 A. Yes, since the issue in the rehearing case is  
13 identical to the issue in this case.
- 14 Q. How much is your proposed adjustment to remove  
15 EEPs recovery mechanisms from the revenue  
16 requirement?
- 17 A. The adjustments to remove EEPs recovery  
18 mechanisms from the rate year are: 1) \$0.291  
19 million to company labor (including escalation);  
20 2) \$0.567 million to other O&M (including  
21 escalation); and 3) \$0.755 million to plant in  
22 service.
- 23 **Property Tax Expense**
- 24 Q. Please describe how New York City (NYC or the

1 City) Property Taxes have increased in the past  
2 few years.

3 A. New York City Property taxes for the electric  
4 division have increased from \$584 million in  
5 2006 to \$706 million in 2008, which is a 20%  
6 increase. In the current case the Company is  
7 forecasting this expense to be \$988 million,  
8 which is a 38% increase from the historic test  
9 year amount of \$706 million.

10 Q. Do you know how much New York City property  
11 taxes are as a percentage of total delivery  
12 revenues in the Company's updated rate request?

13 A. Yes. Approximately 20%, or one dollar in every  
14 five electric delivery dollars collected goes to  
15 pay for New York City property taxes.

16 Q. Did the Commission express its concern about  
17 property taxes in the 2009 Rate Order?

18 A. Yes. On page 109 and 110 of the 2009 Order the  
19 Commission stated: "[i]n sum, it appears the  
20 Company's ratepayers are being forced to  
21 contribute a disproportionate share of the total  
22 property tax revenues in the Company's service  
23 territory, undermining the ability of many  
24 customers to pay for an essential service. In

1           this light, we want to examine all the steps the  
2           Company is taking to restrain the growth of real  
3           property tax expense beyond contesting  
4           assessments."

5    Q.    Was the need for incentives to control taxes  
6           discussed in the 2009 Rate Order?

7    A.    Yes.  In dissenting to the Commission's  
8           decision, Commissioner Harris stated: "[t]he  
9           utilities have no incentive to oppose these  
10          taxes since the Commission merely flows these  
11          costs on to the ratepayer..."

12   Q.    Didn't the Commission also recently state  
13          concerns about the Company doing its best to  
14          control property taxes?

15   A.    Yes.  At the August Session, when Con Edison's  
16          property tax deferral request was before the  
17          Commission, in Case 08-M-0901, the Commission  
18          expressed concern with property taxes and the  
19          Company's efforts to control this cost.

20   Q.    Are there any incentives in place to encourage  
21          the Company to control this cost?

22   A.    Yes.  Currently there is a 14%/86%  
23          Company/customer sharing mechanism in place for  
24          property tax refunds in situations where the

1 Company can demonstrate that the refunds were  
2 due to its efforts.

3 Q. Are there any other incentives that the  
4 Commission should consider implementing to  
5 encourage the Company to control property taxes?

6 A. Yes. We believe by not reconciling this  
7 expense, it provides an incentive to the Company  
8 to control its costs. Alternatively, offering a  
9 partial reconciliation could also be considered.

10 Q. Please further explain how not reconciling this  
11 expense or instituting a partial reconciliation  
12 will encourage the Company to control its  
13 property tax costs.

14 A. If this expense is not trued-up, it gives the  
15 Company a vested interest in keeping its  
16 property taxes down. If taxes go up more than  
17 the forecast, the Company will experience the  
18 loss. If it keeps the costs below the forecast,  
19 it will benefit. The Company will be in a  
20 position to directly reap the benefits of its  
21 efforts. As stated previously, property taxes  
22 are a very significant expense for the Company.

23 Q. Does the panel have concerns that providing no  
24 true-up, in a one year case, puts too much money

- 1 at risk for the Company?
- 2 A. No, we don't. Once the Company provides all of  
3 its property tax updates in this proceeding,  
4 there is really only a small portion of the  
5 expense that is at risk. For one quarter of the  
6 rate year, all of the data will be known. For  
7 the last three-quarters of the rate year, we  
8 will know some of the assessed values and should  
9 have a very good forecast on the unknown  
10 assessed values. The biggest unknown is the tax  
11 rate that will be in effect for three-quarters  
12 of the rate year. Also, in the event of an  
13 extraordinary increase in property taxes beyond  
14 the forecast, the Company always has the right  
15 to file a deferral petition to seek recovery of  
16 its un-recovered costs.
- 17 Q. Could you further explain your suggestion for  
18 partial reconciliation mechanisms in the context  
19 of a one year case?
- 20 A. There are many methods that could be employed to  
21 implement a partial reconciliation, and thereby  
22 encourage the Company to control its cost, such  
23 as placing a dead-band around the forecast.  
24 Another method that could be considered is to

- 1 put the Company at risk for 20% of the missed  
2 forecast.
- 3 Q. How did the Company determine its rate year  
4 estimate of New York City property tax expense?
- 5 A. The Company forecasted its rate year property  
6 taxes for NYC based on projected assessed values  
7 of the electric properties, including forecasted  
8 construction expenditures, and estimated tax  
9 rates for properties that are classified as  
10 Class 3 - utility property, and Class 4 -  
11 commercial property. Ninety-percent of Con  
12 Edison's NYC property is classified as Class 3  
13 and ten-percent is Class 4.
- 14 Q. What is the basis for the Company's forecasted  
15 assessed value?
- 16 A. The starting point is the 2009/2010 assessment  
17 rolls for NYC and the New York State Office of  
18 Real Property Services (ORPS). The rate year  
19 level is computed by adding the Company's  
20 estimate of changes in net plant service, as  
21 well as the estimate of changes in the Handy-  
22 Whitman (HW) Index.
- 23 Q. What is the basis for the Company's forecasted  
24 tax rates?

- 1 A. The Company uses the assumed 2009/2010 final  
2 rates as determined by the NYC Council as a  
3 starting point and then escalates those rates by  
4 2% to forecast the rate year 2010/2011 rates.  
5 It should be noted that the Company computed a  
6 five-year average change of property tax rates,  
7 but did not use the results in forecasting its  
8 rate year expense. The five-year average shows  
9 an actual average rate increase of 0.30% for its  
10 Class 3 properties and an actual average rate  
11 decrease of 2.04% for its Class 4 properties.
- 12 Q. What was the Company's rationale for not using  
13 the results of its five years average  
14 computation?
- 15 A. In his testimony, Company witness Hutcheson  
16 states: "[I] used judgment as to whether those  
17 tax rates should be increased or decreased based  
18 on recent trends within the six years used in  
19 the computation as well as other information  
20 that I believe could influence the trend." In  
21 addition, in the Company's response to a Staff,  
22 Mr. Hutcheson explained that: "[I] did not think  
23 a negative escalation was reasonable ...  
24 Moreover, I saw no basis for assuming that

1 municipalities will be able to cut rates during  
2 the economic crisis, so past rates are not  
3 likely to repeat given the erosion of other  
4 revenue sources available to municipalities."

5 Q. Does the Panel have any concerns with the  
6 Company's position?

7 A. Staff is concerned with the departure from the  
8 traditional method of forecasting the property  
9 tax and substituting a judgmental determination.  
10 Prior to the 2009 Rate Order, the Commission  
11 used a five year average to estimate the change  
12 in tax rates. In the 2009 Rate Order, the  
13 Commission departed from its traditional  
14 methodology in order to account for special  
15 circumstances in the economy and the City of New  
16 York's finances.

17 Q. Did New York City recently institute a large tax  
18 increase?

19 A. Yes. The City took the unusual step of passing  
20 a mid-fiscal year property tax increase of 7.5%  
21 that went into effect on January 1, 2009. That  
22 increase became known in time to be included as  
23 an update to the revenue requirement in the 2009  
24 Rate Order.

1 Q. The City usually passes tax rate increases at  
2 the beginning of its fiscal year, on July 1st.  
3 Did the City raise its taxes on July 1st this  
4 year?

5 A. No. The City left its property tax rates  
6 unchanged for all four classes.

7 Q. Not counting the tax increase this past January,  
8 how often has the City passed a mid-fiscal year  
9 tax increase?

10 A. The data we have on New York City tax rates goes  
11 back 28 years to July 1981. Since that time,  
12 the City has only passed one mid-fiscal year tax  
13 increase which was in January 2003.

14 Q. Could the Panel tell us what happened to New  
15 York City's tax rates in the years following the  
16 one other large mid-fiscal year tax rate  
17 increase?

18 A. Yes. The tax rates decreased in four of the  
19 next five years for both Class 3 and Class 4  
20 property.

21 Q. Does the Panel believe it is appropriate to  
22 return to the traditional method of using a five  
23 year average to forecast the tax rate change?

24 A. Yes, we do. Repeated departures from recognized

1 and verifiable averages carry a strong potential  
2 for error over time. The consistent use of the  
3 five year average over time tends to make the  
4 Company and the customer whole over time.

5 Q. Please explain further.

6 A. For example, if the City passes a large 5% tax  
7 rate decrease next year, the Company would  
8 collect more than the forecasted five year  
9 average, and the Customer would lose out in that  
10 year, but that 5% decrease would go into  
11 calculating the average for the next five years.  
12 Consistently applied, over time, this system  
13 works out fairly for both the Company and the  
14 Customer.

15 Q. Could you describe how the Company calculates  
16 its property tax forecast for  
17 Westchester/Upstate?

18 A. For Westchester/Upstate the Company uses the  
19 actual 2008 property taxes as a starting point,  
20 and then calculates a five year average change  
21 percentage of 2.14%. Then the company uses  
22 judgment as whether the five year escalation  
23 percentage should be adjusted up or down. In  
24 this case the Company indicated that it used the

1 judgment to forecast an escalation percent of  
2 4%, instead of the five year average of 2.14%.

3 Q. Does the Panel propose to use the five year  
4 average to forecast New York City and  
5 Westchester/Upstate property taxes?

6 A. Yes. Since consistent application of the five  
7 year average over time, produces the fairest  
8 methodology for both the Company and the  
9 customer, we believe it should be used.

10 Q. How much is Staff's adjustment if the five year  
11 average is used?

12 A. Applying the five year average produces a  
13 \$13.585 million adjustment to the New York City  
14 forecast and \$3.823 million adjustment to the  
15 Westchester/Upstate forecast.

16 **Revenue Taxes**

17 Q. Please explain your proposed adjustment.

18 A. We are reducing the Company's forecast of rate  
19 year revenue taxes from \$215.339 million to  
20 \$210.615 million, or by \$4.724 million tracking  
21 the impact of Staff's rate year revenue  
22 requirement adjustments.

23 **Payroll Taxes**

24 Q. Are you making any adjustments to the Company's

1 forecast of payroll taxes in the Rate Year?  
2 A. We are reducing the Company's forecast from  
3 \$55.427 million to \$51.008 million or by \$4.419  
4 million, tracking the impact of Staff's rate  
5 year labor expense.

6 All Other Taxes

7 Q. What type of tax expenses does the Company  
8 reflect in its forecast of All Other Taxes?  
9 A. Commercial Rent, Motor Vehicle, Franchise-  
10 Capital, Insurance Premium, Gasoline, Vehicle  
11 Registration & Highway Use, Vehicle Registration  
12 & Highway Use Reserve Electric, Environmental-  
13 Hazardous Waste and Other are all included in  
14 All Other Taxes.  
15 Q. How much is the Company requesting for a rate  
16 allowance for these taxes?  
17 A. The Company is requesting an allowance of \$1.597  
18 million.  
19 Q. How did the Company forecast its rate year tax  
20 expense?  
21 A. The Company used of a three- year average of the  
22 actual taxes from 2006 through 2008 to project  
23 the rate year level.  
24 Q. Are you proposing to adjust the rate year

1 forecast of All Other Taxes?  
2 A. Yes. We are proposing to reduce the Company's  
3 forecast of All Other Taxes from \$1.597 million  
4 to \$1.276 million, or by \$0.321 million based on  
5 the historic test year level, increased for  
6 inflation. This methodology is consistent with  
7 that used to set the rate allowance for this  
8 item in each of the last two electric rate  
9 cases (Case 07-E-0523 and Case 08-E-0539).

10 Further the Company's three-year average  
11 includes two large non-recurring tax expenses  
12 that call into question the appropriateness of  
13 using a three-year average to forecast the rate  
14 year expense level. The first non-recurring  
15 expense increases this expense by \$0.810 million  
16 in 2007, and the other event decreases the  
17 expense by \$0.540 million in 2008. Instead of  
18 using a three-year average methodology to smooth  
19 out these two one-time events, we believe that a  
20 more accurate forecast can be achieved by simply  
21 using the 2008 historic test year level of  
22 \$0.699 million, normalized for the non-  
23 recurring tax of \$0.541 million, and then  
24 increase that amount for inflation.

1            **New York State Income Taxes**

2    Q.    Did the Panel prepare a schedule showing the  
3            rate year forecast of NYS income tax expense?

4    A.    Yes.    Schedule 1, page 5 of our Exhibit\_\_\_\_ (AP-  
5            1) presents our calculation of rate year NYS  
6            income tax expense.

7    Q.    Does the Panel have any corrections to the State  
8            Income Tax (SIT) calculation filed by the  
9            Company in its July 10, 2009 preliminary update?

10   A.    Yes.    We corrected the Company's SIT calculation  
11            to reflect the \$1.600 million associated with  
12            Brownfield tax credit program.

13            **Federal Income Taxes**

14   Q.    Did the Panel prepare a schedule showing the  
15            rate year forecast of federal income tax  
16            expense?

17   A.    Yes.    Schedule 1, page 6 of our Exhibit\_\_\_\_ (AP-  
18            1) presents our calculation of rate year federal  
19            income tax expense.

20            **Rate Base**

21                    **Unbilled Revenues**

22   Q.    Did the Company correctly reflect the Rate Base  
23            effect associated with its update of unbilled  
24            revenues?

1 A. No, it did not. In its July 10, 2009  
2 preliminary update, Con Edison updated its  
3 calculation of unbilled revenues included in its  
4 sales forecast, but it failed to reflect the  
5 adjustment's effect on unbilled revenues  
6 included in Rate Base. In order to correct this  
7 error, we are decreasing the unbilled revenues  
8 in Rate Base by \$10.253 million.

9 Working Capital

10 Cash Working Capital

11 Q. Would the Panel please explain its adjustment.

12 A. Yes, we are proposing to eliminate the SBC/RPS  
13 expenses the Company reflects in its forecast of  
14 rate year Cash Working Capital.

15 Q. Please explain the reason for eliminating these  
16 fees from the Cash Working Capital.

17 A. According to the Company's General Accounting  
18 Procedure (GAP) Number 910C, the SBC/RPS is  
19 collected from customers in advance, on a  
20 monthly basis, and is subsequently remitted to  
21 New York State Energy Research and Development  
22 Authority (NYSERDA) on a quarterly basis. Thus,  
23 there is no cash working capital requirement  
24 related to these fees. The Company collects

1 approximately \$16.158 million of SBC/RPS funds  
2 monthly, based on the total Rate year NYSERDA  
3 remittance requirement of \$193.895 million in  
4 the rate year. Accordingly, the Company holds  
5 SBC/RPS funds for 2.5 months on average, or  
6 about \$40.395 million, before remitting the  
7 funds to NYSERDA.

8 Q. Does removing this item from the cash working  
9 capital have an effect on the earnings base  
10 capitalization adjustment (EBCap)?

11 A. Yes. Consequently, we have made a corresponding  
12 adjustment to the Con Edison's EBCap adjustment,  
13 increasing it by \$14.513 million.

14 Q. When the Panel removes this item from cash  
15 working capital, what is the effect on the rate  
16 year rate base?

17 A. Based on Staff's adjusted amount of SBC/RPS we  
18 discussed previously, the elimination of SBC/RPS  
19 in the working capital calculation will reduce  
20 rate base by \$24.237 million. The corresponding  
21 adjustment to EBCap will increase rate base by  
22 \$14.513 million. As a result, the net impact on  
23 rate year rate base is a decrease of \$9.724  
24 million.

1

Interference

- 2 Q. What is the basis for including prepayment  
3 interference expense in working capital?
- 4 A. NYS and NYC serve as agents for Con Edison when  
5 awarding contracts for certain types of  
6 interference work such as bridgework, street  
7 resurfacing and catch-basin installations. Upon  
8 the acceptance of a contractor's bid for a  
9 project, NYS and NYC may require advance payment  
10 from the Company for its share of the contracted  
11 work. Con Edison's own Accounting Opinion #277  
12 requires that any material advance payment, in  
13 excess of \$100,000, be recorded as a prepayment.  
14 This prepayment balance is reduced by actual  
15 costs incurred, either expensed or capitalized.
- 16 Q. Does the Panel have any concerns with the  
17 Company's forecast of rate year prepayments for  
18 interference expense?
- 19 A. Yes. The Company increased the historic 12-  
20 months average ending December 2008 balance of  
21 \$6.895 million to forecast the prepayment for  
22 interference at \$7.111 million. This balance  
23 should continue to decrease over time unless the

- 1 Company incurs another prepayment associated  
2 with a new project.
- 3 Q. Are you proposing to adjust the Company's  
4 forecast of prepaid interference expense?
- 5 A. Yes, absent any proof that the same level or a  
6 higher level of prepayments will recur in the  
7 rate year; we propose to increase the rolling  
8 12-month average ending June 2009 of \$4.994  
9 million by inflation to forecast the rate year  
10 prepaid interference expense of \$5.109 million.  
11 This adjustment reduces the amount of working  
12 capital in rate year rate base by \$2.003  
13 million.

14 SBC/RPS - Net of Tax

- 15 Q. Does the Panel have any adjustments to SBC/RPS  
16 Over/Under collections included in the Company's  
17 rate year rate base?
- 18 A. Yes. We are proposing to eliminate the SBC/RPS  
19 over-under collection from rate base. The  
20 removal of this item results in a rate base  
21 reduction of \$4.212 million.
- 22 Q. Please describe how the Company develops an over  
23 or under collection of SBC/RPS.
- 24 A. The SBC/RPS rate charged to customers is based

1 on a forecast of kWh sales designed to collect  
2 enough revenues to cover a fixed amount that the  
3 Company is required to remit to NYSERDA.  
4 Although the Company does its best to forecast  
5 its kWh sales for the upcoming year, there is  
6 always a difference between its forecast and  
7 actual sales. The difference between its  
8 forecast of kWh sales and its actual sales,  
9 results in an over or under collection that is  
10 brought forward as an amount to be collected or  
11 refunded to customers in the subsequent year.  
12 The key point is that the development of SBC/RPS  
13 rate is specifically designed to collect the  
14 exact amount owed to NYSERDA, even though in  
15 actuality there is almost always some under or  
16 over collection. In other words, it is designed  
17 to be revenue neutral.

18 Q. What is the basis of removing SBC/RPS from rate  
19 base?

20 A. Simply because the Company is currently showing  
21 an under collection, there is no reason to  
22 believe that it will continue to have an under  
23 collection in the rate year. As we stated  
24 previously, the SBC/RPS rate forecast is

1 designed to be revenue neutral. There is just  
2 as much of a likelihood that there will be an  
3 under collection as an over collection.  
4 Therefore, we believe the proper way to reflect  
5 this item in rate base is to assume there will  
6 be no over or under collection in the rate year.

7 Further, as discussed, the Company, on  
8 average, holds onto the SBC/RPS funds for  
9 approximately 2.5 months before it remits them  
10 to NYSERDA. However, the Company does not  
11 consider the benefit of retaining these funds in  
12 its request for rate base treatment here.  
13 Should the Commission consider this item  
14 appropriate for rate base treatment, it should  
15 also consider the cash the Company retains  
16 before it submits the funds to NYSERDA.

17 Accumulated Deferred Income Taxes

18 Change of Accounting Section 263A

19 Q. Are you proposing to adjust the Company's  
20 forecast of rate year accumulated deferred  
21 income taxes (ADIT) - change in accounting  
22 section 263A?

23 A. Yes. We have two adjustments which increase the  
24 Company's rate year forecast (decrease rate year

1 rate base) from \$277.283 million to \$363.851  
2 million, or by \$86.568 million. The first  
3 adjustment corrects the starting point the  
4 Company used to forecast the rate level. The  
5 second adjustment reflects the additional ADIT  
6 on the forecasted level of tax deductions  
7 associated with Section 263A in the linking  
8 period as well as in the rate year. In its  
9 response to Staff IR DPS-294 (Exhibit\_\_ (AP-2)),  
10 the Company agreed that these adjustments are  
11 appropriate.

12 ADIT - MTA

13 Q. Would you please explain your adjustment?  
14 A. Yes. The Company inadvertently used February  
15 2008, instead of February 2009, as a starting  
16 point to forecast its rate year average balance  
17 of ADIT - Metropolitan Transportation Authority  
18 (MTA). Consequently we are increasing the  
19 Company's rate year forecast (decreasing rate  
20 year rate base) by \$0.299 million to correct the  
21 Company's forecast.

22 Deferred SIT

23 Q. Would you please explain your adjustment to  
24 deferred SIT?

1 A. We decreased the average rate year forecast by  
2 \$0.761 million to account for various revenue  
3 requirement recommendations made by Staff.

4 NYC Traffic and Notice of Violation Costs

5 Q. Please briefly describe the situation regarding  
6 traffic tickets and Notices of Violation (NOV)  
7 issued by the City of New York.

8 A. In response to Staff IR DPS-373 (Exhibit\_\_ (AP-  
9 2)), the Company indicates that it has incurred  
10 a total of 18,312 NOVs in 2008, at a total cost  
11 ranging from \$5.3 million to \$25.8 million.

12 These costs appear to have increased  
13 substantially since 2006. The Company also  
14 indicates that there are three Senior  
15 Specialists each spending 60 to 100% of their  
16 time evaluating and processing NOVs.

17 Q. Do the number of tickets issued and the cost of  
18 these violations concern the Panel?

19 A. Yes, they do. The violations and escalating  
20 costs we are talking about could be indicative  
21 of a violation system that places unwarranted  
22 and unfair burdens on Con Edison, and ultimately  
23 its ratepayers. Con Edison performs a critical  
24 mission within the City to keep utility services

1 functioning properly. Properly functioning  
2 utility equipment is important from both a  
3 safety and efficiency standpoint to the citizens  
4 of New York City.

5 Q. From the information you have received, can you  
6 determine if the Company or the City is at  
7 fault?

8 A. No. It is difficult to say whether the City has  
9 imposed laws, rules, and regulations that are so  
10 difficult, cumbersome, or near impossible for  
11 the Company to comply with and still complete  
12 their critical mission in a reasonable manner,  
13 or, if the Company and/or its employees are  
14 simply disregarding reasonable laws, rules and  
15 regulations of the City. Either way, the  
16 Customers appear to be picking up the tab for a  
17 large portion these charges, and we do not  
18 believe that is appropriate.

19 Q. Do you propose to make an adjustment with regard  
20 to NOVs and/or other violations noted in the  
21 Company's response to Staff IR DPS-373  
22 (Exhibit\_\_ (AP-2))?

23 A. Not at this time. The Company should thoroughly  
24 address these issues in its rebuttal testimony,

1 including the actual expenses incurred in each  
2 category in the Company's response to Staff IR  
3 DPS-373 (Exhibit\_\_ (AP-2)) for the last three  
4 years, and why it believes this is a reasonable  
5 expense for customers to bear.

6 Deferral Accounting

7 Q. On pages 32 through 42 of his testimony, Company  
8 witness Rasmussen seeks to employ the use of  
9 deferral accounting to true-up a number of cost  
10 elements in the rate year. Does the Panel  
11 support the Company's requests?

12 A. Yes, with the exception of property tax expense  
13 and interference expense. We have addressed our  
14 concerns with regard to property tax  
15 expenditures previously in our testimony. The  
16 Staff Interference Panel discusses the Company's  
17 request for deferral accounting with regard to  
18 interference O&M expenditures.

19 Q. Does this conclude your testimony at this time?

20 A. Yes.

21